

National Disability Services Annual Report 2009–2010

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NDS would like to acknowledge and sincerely thank the many people who have agreed to allow photographs of themselves at work and in the community to be used in various NDS publications. We also thank our members who were instrumental in arranging for the photographs to be taken.

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Tim Walton, President



Ken Baker, Chief Executive

FROM THE PRESIDENT AND CHIEF EXECUTIVE

The prospect of major national policy reform – embodied in the proposals for a National Disability Insurance Scheme and the National Disability Strategy – has boosted expectations in the disability sector. But, in the immediate term, many NDS members continue to struggle with significant financial, compliance and demand pressures.

POLICY ADVICE

NDS's policy work expanded during the year. National submissions (an average of one every fortnight) encompassed a broad range of topics, indicating NDS's engagement with portfolios beyond disability. They included advice to the Parliamentary Inquiry into Ageing, several submissions to Fair Work Australia in relation to award modernisation and the 'equal remuneration case' for social and community services workers, a response to the Model Occupational Health and Safety Act, a submission to the Australian Government on its draft report to the United Nations on the Rights of Persons with Disabilities, responses to the draft National Compact with the Not-for-profit Sector, the Review of the

Disability Service Standards, the proposed National Standards for Out-of-home Care, and the draft National Arts and Disability Strategy.

There were intense negotiations with government in regard to the 2010–12 Disability Employment Services contract (both during its development and its implementation), with NDS represented on key advisory groups. As part of the new contract, NDS is administering a Capacity Building Fund project to assist 'low-performing' organisations to lift their star ratings. Negotiations with the government on the next contract will be a priority in the year ahead.

NDS led a successful campaign to overturn a 'freeze' on funding to Australian Disability Enterprises (ADEs) revealed in the 2010 Federal Budget. The government agreed to \$4.5 million additional funding, a suspension of Disability Maintenance Instrument (DMI) assessments, and a review of case based funding levels in the year ahead.

FaHCSIA funded a position at NDS to capitalise on the revised Commonwealth Procurement Guidelines which allow government agencies to by-pass an open tender process when purchasing from ADEs. The funded position has improved awareness across the Australian Public Service about ADEs and facilitated contact and contracts with ADEs. NDS

NDS led a successful campaign to overturn a 'freeze' on funding to Australian Disability Enterprises revealed in the 2010 Federal Budget

organised a National Expo in Canberra in June 2010, which brought together ADEs and several hundred government officials.

The proposal for a National Disability Insurance Scheme (NDIS) gained significant momentum



during the year. Recognition has grown among policymakers that the current disability services system is unsustainable and, in November 2009, the Prime Minister announced that the Productivity Commission would conduct an inquiry into the feasibility of a national disability scheme.

That inquiry commenced in April 2010 with the release of a comprehensive Issues Paper.

Two critical tasks for NDS and the disability sector are:

- influencing the re-design of the disability services system (initially through the Productivity Commission's inquiry) so it reflects the principles of entitlement, sustainability, equity and informed choice
- building public support for the NDIS proposal.

NDS met with the Productivity Commission on several occasions and conducted consultation forums with members in all states and territories to assist the development of a substantial submission to the inquiry.

NDS members contributed generously to a campaign fund established to promote the NDIS, enabling the appointment of former NSW Minister, John Della Bosca, as National Campaign Director. A tripartite national steering committee (consisting of representatives of service providers, people with disability and family carers) was formed to guide the campaign.

When Prime Minister Rudd announced the establishment of the Productivity Commission inquiry he also announced that the National Disability Strategy would be referred to the Council

of Australian Governments (COAG). The National Disability Strategy is a whole-of-government, 10-year plan to advance the inclusion and rights of people with disability across social, economic and civic life. Elevating it to COAG is significant in achieving whole-of-government 'ownership'.

The NDIS and the National Disability Strategy are potentially large and far-reaching policy developments. To help respond to them and other complex policy challenges, NDS gratefully received a NSW Government grant of \$2 million over three years to establish a National Policy Research Unit commencing in 2010–11. This unit will enhance NDS's capacity to provide high-level, research-based advice to governments and support to members across Australia. It will help establish an evidence base for good policy and service practice.

NATIONAL CONFERENCES

NDS hosted three national conferences in 2009-10.

The Employment Forum, held over three days in Sydney, combined with the Workability International Conference to attract over 600 people. Keynote speakers included Bob Chamberlin, President and CEO of the United States organisation NISH, who spoke about using government's purchasing power to generate employment for people with disability. NDS organised meetings between him and senior officials in the federal government and the opposition.



E. Robert Chamberlin, President and Chief Executive Officer of NISH, United States speaking to the NDS Employment Forum & Workability International Conference, Hilton Hotel, Sydney

The proposal for a National Disability Insurance Scheme gained significant momentum during the year.

In May 2010, a combined National Accommodation and Social Participation Conference on the Gold Coast attracted 450 registrations and explored the challenges associated with managing change. Californian Jeff Strully, Executive Director of Jay Nolan Community Services, spoke engagingly about his experiences in transforming his organisation to be person-centred.

The annual CEO Meeting in December in Canberra attracted 230 leaders from NDS member organisations and focused on large policy developments and the provision of management advice. Bill Moss, AM delivered the Kenneth Jenkins Oration and attracted media attention for his criticism of inaccessible airlines.



Bill Moss AM, Chairman, Moss Capital speaking at the NDS 2009 CEO Meeting, Hyatt Hotel, Canberra

INFORMATION AND ALLIANCES

Around Australia, NDS issued 538 News Updates during the year, alerting members to regulatory changes, policy consultations, professional development forums, funding opportunities and key reports. NDS's re-developed website (with improved search functions, accessible information and modern design) was launched.

NDS is a founding member of the National Disability and Carer Alliance, which includes the peak national associations for people with disability and family carers. The Alliance meets regularly, with promoting the NDIS as its primary goal.

NDS convenes the Sensory Disability Forum to assist organisations with an interest in blindness and deafness issues in developing common priorities and work in concert. NDS's relationship with the Australian Blindness Forum continued as a mechanism enabling NDS to connect with and promote issues of importance to the blindness and low-vision sector.

The National Roundtable of Non-profit Organisations, of which NDS is a founding member, focused on promoting the Productivity Commission's seminal report into the not-for-profit sector.

NDS is also a member of the Australian Tax Office's Charities Consultative Committee, a key source of advice for the ATO on not-for-profit issues.

With the assistance of Diversity@Work, NDS developed and adopted a Disability Action Plan. It was developed to ensure that NDS's practices across the organisation are aligned with its mission to improve access and opportunities for people with disability.

MEMBERS AND STAFF

Membership grew during the year. Members and associates now total 800, compared with 780 in 2008–09, and 640 five years ago.

NDS relies extensively on members' participation in its governance structure and policy formation processes. The eight state and territory committees, which help ensure that NDS is responsive to local priorities, include more than 90 representatives. NDS's national board includes the eight state and territory chairs and an additional six directly-elected members. National committees, which advise on policy, link to state-based policy sub-committees or networks. In some states, regional meetings enhance the flow of information to and from members. In all, this structure supports a robust system of governance and consultation, which strengthens NDS. We are thankful to members for their willingness to assist NDS with their skills and experience.

NDS issued 538 News Updates during the year, alerting members to regulatory changes, policy consultations, professional development forums, funding opportunities and key reports.

Across all its offices, NDS employs more than 70 staff members to implement its strategic directions and priorities and to manage its projects. Their considerable commitment, initiative and skill are a great asset to NDS.

FINANCES AND GOVERNANCE

NDS ends the year with a healthy surplus, with the NSW Division the main contributor to this surplus. The company has a strong cash position, although most of the cash held is unexpended project income.

Government projects have been the principal source of NDS's growth over recent years. In the year ahead, an estimated 65% of NDS's income will come from this source. Among these projects are:

- the Companion Card Project in WA and NSW
- Disability Safe (occupational health and safety) in Victoria and NSW
- the Disability Parking Scheme in WA
- carecareers (workforce recruitment) in NSW
- quality improvement projects in Queensland, the Northern Territory and Victoria
- improved engagement of Aboriginal people with disability services
- governance training in several states and territories.

With the growth of NDS's income, staffing and projects over the past several years, the board's focus on risk management has increased. In revising NDS's Strategic Plan in 2010, the board emphasised the importance of effective internal systems and procedures in areas such as finance and HR. It instigated a Financial Management, Reporting and Treasury Review undertaken by board member and CPA Fellow Max Dyason. The review recommended a range of improvements, which NDS is implementing.

The board commenced a review of Divisional Governance Policies, with the aim of clarifying the powers and responsibilities of state/territory

committees. This review will be completed early in 2011.

The board also endorsed changes to NDS's organisational structure, including the expansion of the Chief Operating Officer's role. The changes will help NDS manage its increased policy workload, allow greater focus on operational requirements and respond to the opportunity presented by project growth in some state divisions to build capacity across the organisation.

NDS is grateful for the support it receives from the Australian Government and all state and territory governments. This funding assists NDS to develop sound policy advice, provide relevant information to service providers, and assist the sector to build its capacity and improve services to people with disability.

J. Walton

Tim WaltonPresident

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Ken BakerChief Executive



From Left: The Hon. Bill Shorten MP, Parliamentary Secretary for Disabilities & Children's Services, Tony Lund, NDS President, Tracey Fellows, Managing Director, Microsoft Australia, and Ken Baker, Chief Executive, NDS at the 2009 Workability International and NDS Employment Forum.

Membership grew during the year. Members and associates now total 800, compared with 780 in 2008–09, and 640 five years ago.

NDS STRATEGIC DIRECTIONS 2007-2011

1. EQUIP MEMBERS TO ADAPT TO THE NEW WORLD

Disability service providers face a demanding future: a rising tide of regulations, intensifying competition, increased accountability and reporting requirements from governments. The financial pressure on organisations is increasing, placing at risk their ongoing viability.

To survive, or indeed thrive, in this complex world, service providers require systems to collect and manage data; skills in preparing tenders and identifying evidence of outcomes; sound internal auditing systems, and well-developed business planning and financial skills. They have to make astute judgements about the optimal structure and configuration of their organisation.

Service providers need to work out how to comply with stringent obligations regarding occupational health and safety without compromising their mission to expand the opportunities and choices available to people with disability.

The rise of individualised funding is driven by attractive values such as consumer choice and personal empowerment; but the design, implementation and management of individualised funding models – depending on which version is chosen - raise complex and contentious issues.

ACTIONS IN 2010 -2011:

- 1. NDS will continue to support Members by:
 - a. informing members about this new world
 - b. assisting members with skills and strategies to achieve sustainability
 - c. influencing governments to reduce red tape and implement funding models that fully reflect the cost of service delivery, including compliance

2. IDENTIFY AND RESPOND TO THE UNMET NEED AND CHANGING DEMAND FOR DISABILITY SERVICES

The disability services system is under severe strain. Every jurisdiction has queues for disability services, including accommodation support, respite, community access, therapy, employment and assistive technology. Accelerating and re-shaping the demand for services are factors such as: population ageing, the growing prevalence of autism, increasing recognition of the rights of people with disability; and changing community expectations about the role of government.

The growing interest in a National Disability Insurance Scheme, which NDS has helped promote, presents a major opportunity to secure the fundamental system changes that are needed. Realising this opportunity will require a large, coordinated and sustained effort.

ACTIONS IN 2010 -2011:

- 2. NDS will strongly support the development of a national scheme which would provide equitable no-fault entitlement to disability services for all Australians who require long-term support.
- 3. NDS will promote the continued expansion of nongovernment disability services because they are generally more efficient, responsive and missiondriven than government services.
- 4. NDS will seek funding formulae from government that reflect the changing needs of clients

3. RESPOND TO WORKFORCE DEVELOPMENT, RECRUITMENT AND RETENTION ISSUES

Across the disability sector, service providers have difficulty recruiting and retaining appropriately qualified staff. Contributing to the shortage are the low public awareness of careers in disability services and the availability of more generous employment conditions among government-owned disability services. At the same time, more complex skills are required from disability support workers as service models and philosophies evolve. Rather than just providing personal care, workers now support individuals in managing personal relationships, in creating and pursuing their own goals in the community, in learning empowerment skills, and in managing challenging behaviours.

Staff quality is the most important determinant of service quality and should thus be a matter of interest to all stakeholders. Traditionally, investment in skills development in the cash-strapped disability sector has been low, but the demand for training and professional development to equip workers with relevant skills is growing.

ACTIONS IN 2010 -2011:

5. NDS will drive the workforce agenda with governments, including a continued close engagement with the development of the National Disability Workforce Strategy.

4. REDUCE CROSS-PROGRAM BARRIERS THAT PREVENT SERVICES FROM RESPONDING TO THE NEEDS OF PEOPLE WITH DISABILITY.

Bureaucratic and jurisdictional boundaries are barriers for people with disability whose service needs are complex or alter as they reach a new life stage. These barriers adversely affect people ageing in group homes unable to access community aged care programs. They affect people moving from school to employment. They affect people wishing to retire from supported employment.

Commitments in the 2002-07 CSTDA to improve linkages across government programs and access to generic services delivered little. The new National Disability Agreement includes a commitment, which NDS helped secure, to make community aged care package funding available to people ageing in group homes. The development of a National Disability Strategy provides an opportunity to advance a whole-of-government perspective.

As the only organisation that represents the broad spectrum of service providers at national and state levels, NDS is uniquely placed to negotiate across programs and levels of government to find solutions to cross-program barriers.

ACTIONS IN 2010 -2011:

 NDS will continue to work at finding solutions to reduce cross program barriers, including through influencing the development of the National Disability Strategy

5. PROMOTE SERVICE IMPROVEMENT THROUGH PROMOTING RESEARCH AND DISSEMINATING RESEARCH FINDINGS

Governments invest little in disability research. The third CSTDA committed governments to spend collectively only \$400,000 a year on research and development. NDS sought and welcomed the increase in research funding which Ministers announced in March 2008.

Good research and reliable data are needed to drive service development and improvement, and to inform budgetary planning. NDS is not a research institute, but can influence or partner with professional research bodies to initiate research projects that will enhance the quality of service provision and convince governments that their funding purchases costeffective and valuable outcomes.

ACTIONS IN 2010 -2011:

7. NDS will engage with stakeholders to develop a national disability research agenda that is responsive to the needs of the sector.

6. BE SEEN AS THE PEAK VOICE FOR DISABILITY SERVICE PROVIDERS

To achieve the above strategic actions NDS needs to be recognized by governments and others as the peak voice for disability service providers.

ACTIONS IN 2010 -2011:

- 8. NDS will continue to position itself as the leading non-government voice on disability service issues an essential source of advice for both state and federal governments, MPs, media and peak bodies in allied fields. NDS will be seen as authoritative, reasonable and progressive in:
 - a. regular engagement with governments;
 - b. responding through the media to issues as they arise; and
 - c. promoting disability issues in the public arena where resources allow.

7. BUILD NDS'S CAPACITY, CONSISTENCY AND SUSTAINABILITY

A diversity of income sources is an important foundation for NDS's independence. Income from government, particularly project income, has grown in recent years. Some security lies in the fact that the sources of government funding for NDS are diverse, involving eight governments and many discrete projects. However, projects are time-limited, which presents the challenge of how to sustain their benefits when government funding ends; and they require good management skills to ensure that expectations are met and budgets are managed.

To position itself effectively as a strong, influential and consistent voice for disability services, NDS must function effectively and efficiently as a national organisation. NDS will ensure that its governance arrangements, its structures, its systems and processes, its exchange of information across offices and its utilisation of staff skills enable this to be achieved.

ACTIONS IN 2010 -2011:

- 9. NDS will further improve its financial sustainability by broadening its funding base
- 10. NDS will ensure it is functionally and structurally sound by reviewing its governance policies and the implications for organizational structure
- 11. NDS will improve the effectiveness and efficiency of its processes and systems by reviewing and improving the standards and integration of its Financial, HR, Risk Management, Quality and Communication systems
- 12. NDS will review its capability for developing and managing ongoing commercial projects and businesses.



ABOUT NDS

National Disability Services is the peak industry body for non-government disability services. Its purpose is to promote and advance services for people with disability. Its represents 700 non-government organisations, which collectively support people with all forms of disability. NDS's members range in size from small support groups to large multi-service organisations, and are located in every state and territory across Australia.

STRUCTURE

NDS has a national office in Canberra and offices in every state and territory. The organisation, as a whole, is governed by a board which includes the elected chair from each state and territory, as well as representatives elected directly by members.

ORIGINS

Formerly ACROD, NDS can trace its roots back for more than 60 years. In 1945, state and territory bodies formed the Australian Advisory Council for the Physically Handicapped to assist with national coordination. In 1963, in response to disability service providers' realisation that they had many common interests regardless of the particular group they served, the Australian Council for the Rehabilitation of the Disabled was established. This evolved into ACROD which, in early 2007, became National Disability Services to provide a strong inclusive and enlightened voice for disability service providers from across Australia.

MEMBERSHIP BENEFITS

Information

Given the complex challenges confronting the disability sector, up-to-date information is an essential resource for service managers. NDS's members receive a flow of timely information and analysis regarding not only government policies, programs and funding contracts, but also service delivery and management issues such as governance, risk, quality assurance and fund raising. Members receive information via publications, state forums, national conferences and issues-based committees and networks.

Policy influence

NDS provides a robust, independent and rational voice to governments—federal, state and territory—on behalf of disability service providers. NDS bases its positions on consultation with members, supported by research and argument. Through NDS, members have an opportunity to influence government policy.

Networking

NDS provides members with opportunities to meet each other, exchange information and, if they wish, form mentoring relationships or business partnerships. NDS networks foster service improvement.

Corporate relationships

NDS is establishing corporate relationships which offer exclusive member benefits. These are being developed to assist our members and the services they provide.



NDS BOARD

President Tim Walton, Elected Member (from December 2009) (Current)

Chief Executive Officer, Australian Foundation for Disability

President Tony Lund, Chairperson NSW Division (until December 2009)

(Previous) Chief Executive, Disability Services Australia

Vice-President Diana Heggie, Elected Member (from December 09)

(Current) Chief Executive Officer, SCOPE (Vic) Ltd

Vice-President Lynn Quirk, Elected Member (Vice-President until December 2009)

(Previous) Chief Executive Officer, Connect2Group Inc.

Liz Bishop, Elected Member

Chief Executive Officer, St John of God ACCORD

Peter Callaghan, Chairperson QLD Division Chief Executive Officer, Community Solutions Inc.

Kirsty Carter, Chairperson NT Division

Executive Director, Top End Association for Mental Health Inc.

David Coe, Chairperson TAS Division (until September 2009)

Manager Corporate Services, Oak Tasmania

Richard Dent, Chairperson VIC Division

Chief Executive Officer, E.W. Tipping Foundation

Max Dyason, Chairperson SA Division (from September 2009)

Chief Executive, Bedford

Sue Healy, Chairperson ACT Division Executive Director, Sharing Places

Joan McKenna-Kerr, Chairperson WA Division

Chief Executive Officer, Autism Association of Western Australia

Anthony Putt, Elected Member

Chief Executive Officer, Central Access Limited

Glenn Rappensberg, Chairperson SA Division (until September 2009)

Chief Executive, Novita Children's Services

Andrew Richardson, Elected Member

Chief Executive Officer, The Wheelchair and Disabled Association of Australia

Gordon Trewern, Chairperson WA Division (until October 2009)

Elected Member (from November 2009)

Chief Executive Officer, Nulsen

Dale Luttrell, Chairperson TAS Division (from September 2009)

Chief Executive Officer, Eskleigh Foundation Inc.

Chief Executive Ken Baker

Company Secretary Ken Baker, Chief Executive, NDS

Auditor Ascent







Tonv Lund



Diana Heggie



Lvnn Quirk



Liz Rishor



Peter Callaghan



Kirsty Carter



David Coe



Richard Dent



Max Dyason



Susan Healy



loan McKenna-Kerr



Anthony Putt



Glenn Rappensburd



Andrew Richardson



Gordon Trewern



Dala Luttrall

NDS NATIONAL COMMITTEES

NDS's national committees provide advice to the Chief Executive on relevant policy matters. This information is then channelled through the Chief Executive to the NDS Board.

They also facilitate information exchange among NDS's members and monitor developments within states and territories in order to identify common trends, service innovation and nationally significant issues.

The national committees, with their corresponding Chairperson and NDS Representative, are as follows:

NATIONAL COMMITTEE ON ACCOMMODATION

Committee Chair NDS Representative

Darren Ginnelly Monique Williamson

Chief Executive Manager, Policy

My Place Foundation NDS Western Australia

NATIONAL COMMITTEE ON AGEING AND DISABILITY

Committee Chair NDS Representative

Diana Heggie Philippa Angley

Chief Executive Officer National Policy Manager

SCOPE (Vic) Ltd NDS National

NATIONAL COMMITTEE ON AUSTRALIAN DISABILITY ENTERPRISES

Committee Chair NDS Representative

Robert Styling AFSMPaul MussoGeneral Manager Human ResourcesPolicy AdvisorPhoenix Society IncNDS National

NATIONAL COMMITTEE ON CHILDREN, YOUNG PEOPLE AND THEIR FAMILIES

Committee Chair NDS Representative

Glenn Rappensberg Annemarie Ashton

Chief Executive Policy Officer
Novita Children's Services NDS National

NATIONAL COMMITTEE ON OCCUPATIONAL HEALTH AND SAFETY

Committee Chair NDS Representative

Phil Farrow Susan Smith

General Manager, Government and Sector Relations Project Manager Disability Safe

Bedford Industries Inc NDS New South Wales

NATIONAL COMMITTEE ON OPEN EMPLOYMENT

Committee Chair

NDS Representative

Kerrie Langford

Jennifer Kitchin

Chief Executive Officer Advance Personnel Senior Policy Advisor

NDS National

NATIONAL COMMITTEE ON SOCIAL PARTICIPATION

Committee Chair

NDS Representative

Grant Vukasinovic

Philippa Angley

Programs Manager

National Policy Manager

Greenacres Disability Services

NDS National

NATIONAL WORKFORCE COMMITTEE

Committee Chair

NDS Representative

Marsha Sheridan

Valmae Rose

Director

State Manager NDS Queensland

Synthesize Consultancy



Senator the Hon Mark Arbib, Minister for Employment Participation addressing the 2009 Workability International and Employment Forum conference

NATIONAL OFFICE STAFF

SENIOR MANAGEMENT TEAM

Ken Baker Chief Executive

Patrick Maher Chief Operating Officer

EXECUTIVE SUPPORT

Rebecca Gardner Personal Assistant to the

Chief Executive and National

Office Manager

(until December 2009)

Catherine Jones Personal Assistant to the

Chief Executive and National

Office Manager (from January 2010)

POLICY

Philippa Angley National Policy Manager

Jennifer Kitchin Senior Policy Adviser

Margaret Verick ABF Project Officer

(until February 2010)

Annemarie Ashton ABF Project Officer

(from March 2010)

Paul Musso Policy Advisor, Australian

Disability Enterprises

Margaret Gadd Asia Pacific Project Officer

HUMAN RESOURCES

Jeannette Kruk Human Resources Manager

FINANCE

Craig Rudd Financial Controller

(until March 2010)

Frank Benito de Valle Acting Financial Controller

(from February 2010)

Aphrodite Ioannou Accounts Assistant

Genevieve Bartlett Accounts Clerk

(from May 2010)

MEMBERSHIP

Emerson Riley Membership Services Officer

CONFERENCE MANAGEMENT UNIT

Julie Walton National Events and

Conference Manager

Sarah Maguire Administration and Events

Coordinator



National Staff from left, Paul Musso, Frank Benito de Valle, Jeannette Kurk, Patrick Maher, Ken Baker, Annemarie Ashton and Sarah Maguire. Absent: Philippa Angley, Julie Walton, Rebecca Gardner, Emerson Riley, Margaret Gadd, Jennifer Kitchin, Margaret Verick, Louise Gray, Catherine Jones.

STATE AND TERRITORY COMMITTEES

AUSTRALIAN CAPITAL TERRITORY

Chair Sue Healy

Vice-Chair Kerrie Langford

Committee Members Maureen Cane

Paula Chemello Jacinta Cummins Miranda Garnett Hilary Martin

Cheryl Pollard Tina Siver

Eric Thauvette

ACT Manager Louise Gray (until May 2010)

Project Officer Rebecca Gardner

(until June 2010)

NEW SOUTH WALES

Chair Tony Lund

(until December 2009)

Tim Walton

(from December 2009)

Vice-Chair Andrew Richardson

Committee Members Max Bosotti

Anne Bryce David Hogg

Pennie Kearney

Hugh Packard Neil Preston

Allan Young Rob White Adrian Ford

NSW Manager Patrick Maher

NORTHERN TERRITORY

Chair Kirsty Carter

Vice-Chair Vicki O'Halloran

Committee Members Penny Fleming

Peter Joyce

Greg McMahon Elizabeth Reid

Joseph Smith

NT Manager Jenny Upton

QUEENSLAND

Chair Peter Callaghan

Vice-Chair Mark Henley

Executive Joanne Jessop

Executive Judy Mayfield

Committee Members David Barbagallo

(from September 2009)

Kaye Deeley
Judy Dickson
Robert Evelyn
Lynn Quirk

Angela Tillmanns

Pat Thompson (until February 2010)

Bev Watkinson

QLD Manager Valmae Rose

SOUTH AUSTRALIA

VICTORIA

Chair Max Dyason

(from September 2009)

Glenn Rappensberg (until August 2009)

Vice-Chair Greg Box

Committee Members Geoff Blackwood

Paul Creedon

Judy Curran Aileen Dawson Robert Depold Michael Forwood

Deb McGrath (from March

2010 to April 2010)

Susan McInerney (until November 2010)

Jon Martin (from April 2010)

Nick Mihalaras

Cathy Miller (from June 2010)

John Simpson

SA Manager Noelene Wadham

Chair Richard Dent

Vice-Chair Liz Bishop

Committee Members Kathryn Arndt

Rohan Braddy

Warwick Cavanagh

Kevin Craig

(until December 2009)

Estelle Fyffe
Diana Heggie
Valerie Lyons
Shane Molloy
Anthony Putt

Sanjib Roy (co-opted)

Pam Ruecker
Scott Shepherd
Daryl Starkey
Mel Warner

VIC Manager Kerry Presser

(until January 2010)

Rhonda Lawson Street (from March 2010)

TASMANIA

Chair Dale Luttrell

Vice-Chair Paul Byrne

Committee Members Donna Bain

Deborah Byrne

Steve Daly

Karen Frost

Rhonda Duharte

Geraldine Harwood

Kevin Kreiner

Darryl Lamb

Janette Martin

Paul Mayne

Michael Sertori (until February 2010)

Darryleen Wiggins

TAS Manager Margaret Reynolds

WESTERN AUSTRALIA

Chair Joan McKenna Kerr

Vice-Chair Michael Tait

Committee Members Lee Best

Gerri Clay

Helen Dullard
Darren Ginnelly
Judy Hogben

Kathy Hough
Hayley Horwood
Debbie Karasinski
John Knowles

Greg Lewis
Marcus Stafford

Gordon Trewern

Tony Vis

WA Manager Carlo Calogero





Sue Healy, Chair

AUSTRALIAN CAPITAL TERRITORY

POLICY ADVICE AND CONSULTATION

NDS ACT continued to be proactive in driving collaboration and the development of policies to assist the disability sector. This was achieved through discussion within the sector and with government, to facilitate better outcomes for members through their operations and the services that they delivered to their clients.

NDS ACT was represented at a number of ACT Legislative Assembly Inquiry hearings, such as the Inquiry into Public Accounts, the Inquiry into Respite Services and the Inquiry into the Needs of Students with Disability. Submissions were lodged in a number of areas including the ACT Strategic Plan for Positive Ageing, the ACT Social Hub Progress and the Shaddock Report about special education in government and non-government schools.

NDS ACT was a member of the steering committee about supported accommodation for people with high and complex needs. We also participated in the ACT Government's review of the Individual Support Plan which included the development of models for managing funding packages and assessment of value for money in the costs of administration.

NDS ACT, as part of the ACT Disability Workforce Group, piloted the application of the NDS National Workforce Project outputs. We also participated in focus groups of the ACT Government's Review of Industrial Relations.

NDS ACT was also represented on ACT Government working parties and advisory groups such as the Interagency Transition Committee and the Disability Education Reference Group.

NDS ACT continued to co-chair, with Disability ACT, the Disability Service Providers' Forum.

INFORMATION

The professional development of members remained a strong focus for NDS ACT, and a number of information sessions and forums were held. These included Ageing and Disability Access to Support/ Transitions and Accommodation, Get to Know Your Sector, Accommodation Issues in the ACT, Developing and Defining our Workforce, Vulnerable People Checks, Risk Management, How to Write Successful Tenders, Portable Long Service Leave Issues, Planning for Emergency Evacuations and the National Disability Insurance Scheme, and an industry briefing on Outcomes Based Funding Models.

Professional development training, including the strategic roles of a peak committee, was provided for members of the NDS ACT Committee by Ms Carol Flynn. These sessions have been of great benefit to committee members.

NDS ACT members represented the membership on NDS National Committees for, Accommodation, Ageing and Disability, Australian Disability Enterprises, Children, Young People and Their families, and Open Employment, Social participation and Work-Force.

PROJECTS

The Strengthening the Sector Project was completed. As part of this project, NDS ACT developed and issued a Better Practice Guide which incorporated a range of key corporate and governance functions including risk management, planning, human resources, governance and financial management.

The ACT Government made note of the recommendations of the Strengthening the Sector Project Report, particularly concerning the rollout of the Service Plan developed through the project. Use of the Service Plan tool in the future will assist in enabling early analysis of disability service demand, capacity and case management. It will also assist with the management of service demand and enable service providers to develop evidence-based costing.

The 2010 NDS Joan Berry Scholarship was awarded to Douglas Humbert of LEAD. The funding will allow

Doug to upgrade his qualifications to enable him to expand his horticultural training support to people with disability in the ACT. The official award ceremony will take place in August. NDS ACT looks forward to receiving an increased number of applications for the Joan Berry Scholarship in 2011.

For the future, NDS ACT is seeking to work with the Department of Disability, Housing and Community Services on a project about managing the growing demand for disability services.



From left: Susan Healy (ACT Chair) and Louise Gray (ACT Manager)

For the future, NDS ACT is seeking to work with the Department of Disability, Housing and Community Services on a project about managing the growing demand for disability services.



Tim Walton, Chair

NEW SOUTH WALES

2009–10 marks a year of significant growth for NDS NSW. Such growth is not possible without a strong foundation and proven success in both policy and projects—two key platforms from which NDS NSW has excelled over the past 12 months. Working closely with the sector and in partnership with the NSW Minister for Disability Services, Ageing, Disability and Home Care (ADHC) and the Department of Human Services, NDS NSW has played a pivotal role in building the capacity of disability services. The ultimate aim of supporting a strong and diverse sector is to achieve quality outcomes for people with disability and their families, both now and into the future.

POLICY, ADVICE, INFLUENCE

NDS NSW has invested in its policy team over the past 12 months, which has led to the development of numerous policy positions and has influenced the direction of government policies and programs.

In 2009–10, NDS NSW was represented on more than 40 reference groups and working parties, providing high level advice to government. These included the Premier's roundtable on Stronger Together, the Community Services Service System Advisory Group for Keep Them Safe, the Department of Education and Training roundtable on the Australian Early Development Index, and the NSW Ombudsman's roundtable on probity. In addition, NDS NSW provides high level advice to ADHC on behalf of the sector about an array of issues including quality reform,

NDS's eight subcommittees in NSW provide a strong platform to advise the state manager, from which many policy positions and papers are developed. NSW member input over the past year continued to play a key role in influencing national policies through the NDS committee structure. In addition, NDS NSW continues to convene member roundtables on critical issues including child protection, hospitalisation of people with disability, transition to work programs and the self-managed model.

The nine NDS NSW quarterly regional meetings continued to be a success, with a greater emphasis placed on maximising participation of members and encouraging the amalgamation of consultative processes with our regional meetings.

PROJECT SUCCESS

The growth in NDS NSW projects in recent years has been significant, enabling us to attract an expansion of income from government. This year has been no exception, with many milestones achieved across all projects providing the sector with substantial benefits.

Initial projects funded by the Industry Development Fund have commenced, including the extension and expansion of the innovative Aboriginal Resources and Pathways Project as well as the extension of the highly successful Disability Safe Project.

To assist the sector in attracting, recruiting and retaining staff, the Workforce Recruitment Project achieved significant milestones during 2009-10. These include the successful launch of a sector employment brand—carecareers; a dedicated careers advisory and talent management service; an award winning multi-media campaign, television program and PR campaign; a highly engaging schools and university project; and a web portal, community hub and jobs board supporting job seekers, existing sector hires and employers.

These activities have enabled carecareers to assist more than 720 NSW employers, post more than 2,100 vacancies from frontline support to corporate management roles, process more than 6,500 job applications, attract 4,000 individuals to join its sector talent pool and inspire over 185,000 people to discover more about a care career. Given these successes and the opportunity for carecareers to improve sector workforce outcomes, the Workforce Recruitment Project has received additional ADHC funding for 2010–12.

Building the capacity of the service system is a key focus of the projects that NDS NSW has carriage of. Identifying and supporting best practice is the cornerstone of the Good Governance Project. Based on the 'It's Your Business' manual developed by ADHC, this project is developing the skills and knowledge of boards and CEOs around critical governance issues, through regional forums and access to subject matter experts for tailored consultancy support.

Since its launch in March 2008, just over 5,000 people have been issued with a Companion Card in NSW. The participation and inclusion of people with disability in the community is the centrepiece of much of NDS NSW's work, with the Companion Card Project proving to be a highly successful mechanism in achieving this for people with severe, profound and lifelong disability who require support to access their community.

ONE STRONG VOICE

NDS NSW proudly forms part of the national NDS structure, working closely with our national, state

and territory colleagues to improve the quality of services for people with disability and their families across the country. Sharing opportunities and expertise across all jurisdictions is achieving greater outcomes for our members.

The number of staff members at NDS NSW has grown significantly over the past year, bringing with it an expansion of knowledge, expertise and commitment. NDS NSW relies heavily on its staff to implement strategic directions and priorities, and the quality of these people is to be applauded.

In looking to the year ahead, the key priorities for NDS NSW and the sector include the government's commitment to the second five-year phase of Stronger Together, funded SACS Award increases, and working for a viable, equitable and sustainable service system across issues such as packaged support, respite services and sector development.

NDS NSW welcomes the challenges that lie ahead and looks forward to continuing to work in partnership with members and government.



From left: Jane Johnstone, Katherine McLellan, Rhonda Yanitsas (Prentice), Gail Day, Kieren Purnell, Megan Sandford, John Gilroy, Patrick Maher, Anna La, Neil Murrell, Rhonda Crisp, Ross Mitchell, Jeffrey Tonge, Melissa Doyle, Paul Musso, Sue Smith, Kate More, Jean-Ann Jones, Amy Wang, Gordon Duff, Zoe Brissett, Emily Caska and Joanne Scott. Absent: Amy Wang, Berice King, Kylie Warner



Kirsty Carter, Chair

NORTHERN TERRITORY

INTRODUCTION

A major achievement of the 2009–10 financial year was the consolidation of NDS NT's presence with member organisations, the broader disability sector, local communities and the Northern Territory Government. Regular visits to regional centres were undertaken by NDS NT staff to strengthen engagement with disability service providers and people with disability in rural and remote areas.

ADVICE TO GOVERNMENT ON POLICY AND SERVICE DELIVERY

NDS NT has influenced the Northern Territory Government through its contribution to legislative reform and policy development. During 2009–10 NDS NT responded to the 'Review of Adult Guardianship in the Northern Territory' discussion paper, accepted a position on the working party to develop the Department of Health and Families' (DHF) 'Engagement Strategy with External Providers' and attended regular meetings with government officers. NDS NT also provided advice to DHF on a regular basis on those broader emerging issues identified through work related to the Quality Framework Project.

CONSULTATION AND REPRESENTATION WITH NDS NT MEMBERS

The restructure of the NDS NT Committee resulted in a more streamlined approach to the management of strategic issues, particularly those linked to the national disability reform

agenda. While the NDS NT membership pool is small compared with larger jurisdictions, the increasing enthusiasm and professionalism of members in tackling local issues and bringing a territory perspective to national forums, gathered momentum and will continue to strengthen.

NDS NT members who have participated in the Quality Framework Project have been an invaluable source of information regarding the challenges associated with the implementation of a quality system within a complex environment. Member input has confirmed that factors such as organisational size, location, cultural imperatives and multiple funding sources will require a very flexible and collaborative approach to quality improvement.

NDS NT membership is increasing as the value of the work undertaken by NDS NT is recognised by service providers across the Northern Territory.

INFORMATION AND NETWORKING

NDS NT staff was actively involved in the working party to develop the 2009 NT Disability Awareness Week program. The theme for the week, 'Celebrating Ability and Inclusion', was demonstrated through a range of events including the showcasing of employment opportunities, arts, crafts, drama, horticulture, sport and recreation. A highlight of the week was an outdoor radio broadcast that included interviews with both people with disability and service providers.

NDS NT regional forums were introduced in 2010 as a means of disseminating information and encouraging networking within the sector. Forums in Darwin, Katherine and Alice Springs have been very successful with increased numbers of NDS NT members, disability service providers and community members recognising the value of attendance. Service providers will be consulted on ideas for presentations for 2011 regional forums through a survey to be conducted late in 2010.

NDS NT has pursued opportunities with other peak bodies and service providers to work together on the presentation of information relevant to the community sector. NDS NT joined forces with NTCOSS and the NT Chamber of Commerce to present two highly successful information sessions on award modernisation in Darwin and Alice Springs in May 2010. NDS NT will continue to seek opportunities to work with peak bodies and organisations to deliver cost effective information and training sessions across the territory.

PROJECTS

NDS NT signed a three-year funding agreement with the Department of Health and Families (DHF) in 2008–09 to develop a quality framework for government and non-government services funded under the National Disability Agreement (NDA). The project is supported by a steering committee comprising representatives from NDS NT, disability service organisations, the community and DHF.

Project activity in 2009–10 included:

- a survey of quality systems currently used by disability service providers. The survey included an online questionnaire and individual interviews and resulted in an 80% return rate
- a desktop review of quality systems used by service providers who have a high Indigenous consumer base
- a literature review, complemented by visits to selected jurisdictions, to investigate quality frameworks.

Research findings provided a sound basis for the development of a quality framework for NDA funded organisations in the Northern Territory that will:

- employ a strong developmental and collaborative approach in all facets of its implementation
- respond and reflect sector views
- build a quality culture that establishes a foundation which reflects anticipated national, state and territory quality benchmarks
- be underpinned by DHF's Aged and Disability Program principles and relevant NT Government policy and direction
- acknowledge the need to cut 'red tape' through the mutual recognition of existing quality management systems
- promote best practice and expertise through the fostering of networking and sharing of ideas between service providers
- recognise the need for increased effort in the engagement of client groups in service delivery and service quality.

Targeted sector development is an important element of the project. Service providers in Darwin and Alice Springs undertook training in the areas of risk management, behaviour support management and financial management.

Sector development activity will continue in 2010–11 and will include 'Person Centred Thinking' workshops, a 'Good Governance Survey' of boards of management, and presentations on quality improvement and quality management systems.

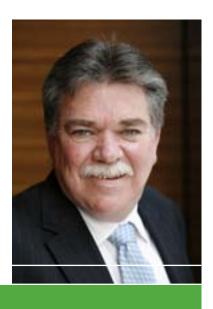
At the close of the 2009–10 financial year pilot sites were under development. Organisations representative of the diversity of the Northern Territory disability sector will trial a quality improvement tool to determine the capacity and resources required to successfully complete self-assessment against recognised standards. The NDS NT Committee members and staff wish to acknowledge colleagues in the NDS NSW office for their continued support of the Quality Framework Project.

NDS NT looks forward to an exciting year ahead with the completion of the development phase of the Quality Framework and increasing opportunities for engagement with service providers and people with disability across the territory.



From Left: Karen Giele and Jenny Upton

NDS NT membership is increasing as the value of the work undertaken by NDS NT is recognised by service providers across the Northern Territory.



Peter Callaghan, Chair

QUEENSLAND

ADVICE TO STATE GOVERNMENT ON POLICY AND SERVICE DELIVERY

NDS QLD has been active in the provision of advice to the state government across a range of matters including:

- a 10-year plan for supporting Queenslanders with disability
- regional service provider conversations with the Minister
- restrictive practices legislation drafting and implementation
- a common service agreement
- output based funding
- Growing Stronger reform agenda
- changes to criminal history processes and costs
- funding issues
- children's services
- compliance issues
- workforce issues.

Provision of advice occurs through a range of mechanisms, including:

- direct representation to Ministers and senior officers of the Department of Communities (Disability Services)
- representation to Director General and senior officers of the Department of Communities at quarterly whole of department meetings, and Disability Partnership Forum

• representation on the Governance Committee for the Queensland Compact.

CONSULTATION AND REPRESENTATION WITH NDS MEMBERS AND BROADER DISABILITY SECTOR

NDS QLD has actively sought input to policy positions from its members around a number of issues and made representation, both to government and other stakeholders, to ensure service provider interests are reflected and addressed

Significant ground was made on negotiations around a whole of department Common Service Agreement and reimbursement of costs of Criminal History Checking. Less ground was made, in spite of significant input, to streamlining of the restrictive practice regulatory framework and shifting from supplementary to full cost funding arrangements. Work will continue on both of these issues.

NDS QLD was also a key driver in the development of the blue skies scenario – a broad-based vision for an alternate future for people with disability, their families and supporters in Queensland, which has been influential in informing the development of the 10-year plan.

The work of the blue skies group has also informed a Queensland based productivity commission submission around a Long-term Care and Support Scheme (National Disability Insurance Scheme).

Another significant piece of work for the year has been the research and development of the Economic Contribution of the Sector Report. NDS has gathered a range of data relating to workforce and the economic contribution of the sector to local communities in an effort to highlight the contribution of the sector at statewide and regional levels. For the first time, the work also provided an estimate of the number of people working in the disability sector in Queensland. The information has been beneficial in providing an understanding of the contribution of the sector to the Queensland state economy.

We were assisted in this work by the Centre for Philanthropy and Nonprofit Studies at QUT, and the generosity of a number of service providers who sponsored the purchase of a subscription for an economic modelling tool which enabled the calculation of the flow-on effects of the not-for-profit disability sector to the broader community. The not-for-profit disability sector represents approximately one-third of the total community services sector in Queensland.

Finally, NDS QLD has been an active participant on many reference groups, advisory bodies and committees. Examples are as follows:

- NGO/DSQ Partnership Forum
- Centre of Excellence Advisory Committee
- Compact Governance Committee
- State Workforce Consultative Forum
- National NDS Workforce Committee
- Health Consumers Qld Reference Group
- Qld Health Clinician Performance Support Service
- Education QLD Non-Government Centres Support (NSO Program) Reference Group
- Futures Forum
- Qld Health and Community Services Workforce Council.

INFORMATION AND NETWORKING

NDS QLD has continued to focus on supporting good practice in governance, continuous improvement and contemporary service delivery. Strategies include one-on-one support, small group workshops, and the establishment and facilitation of a range of communities of practice. A key example of this work is the 30 Mob Project which targets service managers from small to medium disability organisations, including those operating in regional and remote Queensland. This year, NDS was proud to accept a Queensland Workforce Innovation Award for this work.

NDS QLD has also hosted a number of Quality Learning and Development Network forums in Brisbane and surrounding areas which bring service providers together to discuss good practice quality system implementation. These have provided participants with the opportunity to embrace continuous quality improvement through sharing resources, tools and examples of contemporary practice.

To stimulate much needed debate around key policy issues, NDS QLD has commenced monthly People, Policy and Practice forums, all of which have been well attended.

NDS QLD has maintained a strong website presence to disseminate information on NDS activities and the outcomes of these activities across the state. YouTube and interactive forums have been trialled, the most effective of which has been the NDS QLD job board. NDS is in the process of rejuvenating all websites and encourages organisations to take advantage of the free online advertising of staff vacancies available on www.disabilitywork.org.au.

PROJECTS

Since 2004, NDS QLD has been assisting organisations with the implementation of the Disability Services Quality System in Queensland. This work will continue as part of the core business of NDS Qld through sector development initiatives.

The Organisational Planning Project, which has operated since 2006, was terminated at the end of June 2010. This project provided support to organisations to build strength in needs-based planning and to address a range of issues relating to compliance, leadership and sustainability. These activities have been in response to needs identified around planning processes, governance, relationship with government, and quality certification. Elements of this work will continue as part of sector development activities.

ACKNOWLEDGEMENTS

In conclusion, we acknowledge and thank all the members of the NDS QLD Committee for their contribution to the work of National Disability Services at both state and national levels. We acknowledge the significant contribution of the Department of Communities – Disability Services to the ongoing sustainability of NDS QLD.

We would also like to acknowledge the work of the State Manager, Valmae Rose and staff members at NDS QLD for their dedication and assistance. Finally, a special 'thank you' to all NDS members across the state for their support and commitment to providing quality services to people with disability.



Valmae Rose, QLD Manager



Max Dyason, Chair

SOUTH AUSTRALIA

This year the South Australia Division made a conscious effort to seek solutions, to think outside the square and adopt a positive approach to the many challenges facing the disability sector in this state.

Proudly, we have done just that and it has paid off in many ways. One of the most exciting developments was the announcement by the Premier that he had entrusted the Commissioner for Social Inclusion, Monsignor David Cappo AO, with a reference to develop a Blueprint for Disability Services in South Australia. This was a direct result of NDS briefing the commissioner on the state of the sector and the need for 'wholesale' reform.

"...our vision encompasses long-term reform that will support a better joined-up approach across government, as well as promote parallel shifts in community practice and attitudes. In essence it will strengthen the rights of people with disability, make communities more enabling and shift the focus away from bureaucracies towards citizens. This is a tremendous opportunity for us all. It is our chance to deliver a reform plan that is about choice, dignity and the rights of citizens." (Monsignor David Cappo AO, Commissioner for Social Inclusion SA)

History was made just a few months after the announcement of the development of a blueprint, when twenty-one-year old Kelly Vincent earned a seat in the Legislative Council. Kelly is not only the first person who uses a wheelchair elected to the South Australian Parliament, she is the first Australian parliamentarian elected on a disability platform. NDS joined with other South Australians to congratulate Kelly, and in doing so, gave pause to honour Kelly's mentor and lead candidate, Dr Paul Collier who passed away 11 days prior to the election.

For the first time in decades there has been an air of anticipation—the disability agenda has received unprecedented media attention and the sector has made it known it is ready for transformation.

NDS reviewed its modus operandi to ensure it had the correct avenues and contacts to influence the higher levels of government which will be required to support and implement the recommendations from the blueprint. To date NDS has:

 provided a comprehensive election submission to the Treasurer entitled A Case for Collaboration, Reform and Investment which accentuated the need for transparency and true partnerships between the government and the nongovernment sectors



Kelly Vincent MLC, the youngest and the first person with physical disability elected to the South Australian Parliament, visits the ADE Procurement Expo, May 2010.

This year the South Australia Division made a conscious effort to seek solutions, to think outside the square and adopt a positive approach to the many challenges facing the disability sector in this state.

- been invited by the Office of the Executive Committee of Cabinet, Department of Premier and Cabinet, to become a partner in South Australia's Strategic Plan Alliance Program. As a member, NDS will be a key participant in the process to update the next SA Strategic Plan 2011–2020
- provided a submission entitled The Five Key Challenges for the Disability Sector in South Australia to be included in the vision for SA towards 2020 and beyond
- strengthened its relationship with disability representative organisation, Disability Alliance over the past year by addressing issues and working together on a number of projects. This 'coming together' provides a strong and united voice for the non-government disability sector.

NDS's presence on a number of pivotal state government committees enabled first hand briefings and input to government policy and process. These included:

 the quarterly Human Services Peaks forums, which are chaired in turn by the Chief Executive Officers of the Department for Families and Communities (DFC) and the Department of Health (DoH). This year the peaks were given opportunities to represent their members' concerns about the effects of award modernisation, the inequity

- of training funding and opportunities between government and non-government service providers, the effectiveness and contribution of peak bodies, the Self-Managed Funding Pilot Program, and the Productivity Commission Report Contribution of the Not-for-Profit Sector
- the monthly Disability Sector Reference Group meetings for which NDS sets the agenda. These meetings are chaired by the Executive Director, Office for Disability and Client Services and attended by the Minister's advisor on disability. This year NDS spearheaded discussion on the impact on member organisations of increased quality compliance and evaluation, the value of partnership focus groups conducted by DFC, the impact of the new Fair Work legislation, the need for governance training for nongovernment disability service providers, the DFC Partnership Survey, administration fees and a review of the costs involved in taking on a new service, and the National Disability Standards consultations
- the Self-Managed Funding Consultative
 Committee, which provides advice and makes
 recommendations on the future development
 of self management. This initiative has been
 introduced this year, albeit cautiously, with
 37 participants beginning their journey into
 independence. Several NDS member organisations
 have expressed interest in providing a brokerage
 service for those who choose this path



- the Disability SA Information Reference Group, the role of which is to discuss, discover and agree at a strategic level, methods to improve communication. This has evolved into a web-based one-stop-shop portal
- the Disability and Acute Working Party which has, this year, produced a Memorandum of Administrative Agreement between DFC, Disability SA and the DoH which supports the funding of non-government personal support workers for hospitalised clients with disability.

In order to inform NDS's input to other state and federal government decision-making platforms, member briefings and consultations were conducted on:

 DFC's People With Disability Decision-Making and Consent Policy and Reporting of Incidents to SAPOL Policy

- the review of the new Master Agreements and Service Agreements which resulted in an increase in the tenure of the Service Agreements from one year to three years
- a submission to WorkCover on Access and Equity
- the implications of the Fair Work Act. Legal firm Blake Dawson who, on behalf of FaHCSIA, presented a comprehensive overview to representatives from 25 NDS SA member organisations
- the Productivity Commission's issues paper
 Disability Care and Support. NDS SA hosted
 a forum for representatives of 30 member
 organisations who emphasised a commitment to
 a National Disability Insurance Scheme.

NDS SA and the state government continued their partnership in the Companion Card Project.



From left: Emma Coombes, Noelene Wadham, Chanelle Donaldson

In May this year, NDS SA hosted an Expo of Australian Disability Enterprises (ADEs) to which all people involved with procurement within the state and local governments were invited.

Although there was a considerable reduction in funding for 2009–10, which only enabled nine hours a week for one person, a constant growth in the number of affiliates and cardholders was experienced. There are now 2,666 Companion Card holders and 230 affiliated events and venues offering free entry to companions in SA.

In May this year, NDS SA hosted an Expo of Australian Disability Enterprises (ADEs) to which all people involved with procurement within the state and local governments were invited. The expo, which saw 11 of the 12 SA ADEs exhibit their services and wares, was the first of its kind for NDS. It provided exhibitors the opportunity to secure valuable government procurement contacts and galvanised a relationship between NDS SA, the State Procurement Board and the Local Government Association.

Workforce attraction, recruitment, retention and career development continued as key issues for our membership this year. As no new funding was forthcoming to assist non-government service providers address business continuity, NDS sought a number of initiatives which enabled members to be briefed and trained on contemporary workforce issues including:

- two full-day workshops on Personal Safety and Managing Conflict Situations
- two workshops on Continuous Improvement Tools
- the final two full-day workshops on Building Business Capability in Workforce Development
- presentation on Emerging Global Trends for Notfor-Profit Organisations
- completion of membership survey to inform development of a Disability Sector Training and Development Calendar 2010–11
- provision to members seeking board directors with opportunities extended by the Australian Institute of Company Directors to meet with potential board directors through the AICD Emerging Directors Series.



A number of these events were provided complementarily and NDS expresses its gratitude to those facilitators for generously sharing their time and expertise.

NDS SA member organisations also presented papers and provided excellent attendances at NDS national conferences again this year.

The primary vehicles used by NDS to inform members of achievements, issues, alerts and news affecting the sector are electronic News Updates and E-News. This year NDS SA issued 71 of these to members on various topics.

2009–10 has seen unprecedented growth in membership and representation in SA. This has been enhanced by the willingness of members to be involved and to work together, plus the camaraderie and eagerness of NDS staff nationwide to share, assist and mentor for the benefit of enhancing the abilities of the citizens our member organisations support.

2009–10 has seen unprecedented growth in membership and representation in SA.



Dale Luttrell, Chair

TASMANIA

ADVICE TO STATE GOVERNMENT ON POLICY AND SERVICE DELIVERY

NDS TAS regularly meets with senior staff of Disability and Community Services and briefs the Cabinet Secretary responsible for this portfolio, Cassy O'Connor.

Advice has been focused on the major KPMG Reform recommendations related to:

- New Gateway Services
- Assessment
- Unit Pricing
- Community Access.

In addition, NDS TAS has provided advice on:

- the Review of Tasmania's Disability Legislation
- working with vulnerable clients
- changes to the Poisons Act regarding the administration of S8 medications
- client-based decision making
- workforce issues
- service agreements.

NDS TAS also provides information and policy recommendations to other areas of state government, including:

- Pilot Internship Program for Grade 10 students
- internships and lectures for polytechnic students

- transport review of public passenger vehicles
- social inclusion
- equity policy for Skills Tasmania.

CONSULTATION AND REPRESENTATION WITH NDS MEMBERS

NDS TAS was responsible for an active pre-election strategy in the weeks leading up to the March state election. NDS TAS hosted three public forums in Hobart, Burnie and Launceston to hear disability policy commitments from Human Services shadow spokespeople and candidates. In addition NDS TAS sponsored two 'Open Letter' advertisements to ensure that the three political leaders had specific disability policy announcements during the election campaign.

This strategy included a Leaders' Forum, held in Parliament House, where each of the three political parties gave a commitment to progress a National Disability Insurance Scheme.

NDS TAS works with its members within committees and specific interest groups to overcome funding and policy barriers affecting service provision throughout the state.

Key issues addressed this year include:

- relationship with the Public Guardian
- service agreements
- unit pricing
- children's respite
- community access
- community equipment scheme
- online completion of National Minimum Data Set.

INFORMATION AND NETWORKING

The State Committee held a planning meeting in Swansea to identify the key issues for the Tasmanian NDS members to pursue in 2010. As a result an Open Letter to the three state political leaders was prepared to highlight the need for:

- a new relationship between the state government and NDS
- a Disability Workforce Development Unit
- a State Procurement Plan
- an inclusive Public Service Employment Register
- research into unmet and future needs.

NDS TAS prepared its annual Budget Priority Submission to Treasury and the Disability Budget Impact Statement on the 2010 State Budget.

Both documents are designed to monitor the performance of the State Government in meeting its disability policy commitments. NDS TAS remains concerned about ongoing failure to meet the standards expected in budget transparency which clearly details planned expenditure on disability services in Tasmania. Furthermore government commitment to social inclusion and disability awareness is being limited by a lack of planning and specific resource allocation.

TASMANIAN PROJECTS

Community Access Project

NDS TAS was funded by the Reform Unit within the Department of Health and Human Services to complete a major study of innovative Community Access strategies. This work included research of local, national and international best practice as well as consultation with local service providers. Four forums were held in Campbelltown, Hobart, Launceston and Devonport to assist the project and highlight priorities for implementation in the transfer of government day services to the non government sector. The project resulted in a publication 'Report to Government-Community Access for Tasmanians Living with Disability :Options for creating a more flexible and sustainable service system" (White Jennifer, National Disability Services Tasmania March 2010) as well as a Discussion Paper which identifies resourcing and related issues affecting individual support in the community.

Celebrating Support Workers Conference

Held on 12-13 August 2010 at The Tramshed in Launceston, the 4th "Celebrating Support Workers" Conference organised by NDS TAS was a very successful event. Around 140 delegates attended



Long Term Service Award presented to Trudi Mohler from St Giles Society by Lyndell George from NDS Tasmania

NDS TAS works with its members within committees and specific interest groups to overcome funding and policy barriers affecting service provision throughout the state.

the two day Conference, which brought together participants from a wide range of Tasmanian specialist disability service organisations.

The theme of this year's Conference was "Celebrating Change in our Industry" which allowed presenters to speak on a diverse range of topics over the two day event. Government speakers included Cabinet Secretary, Cassy O Connor, and Director of Disability and Community Services, Aileen Ashford

Disability Support Worker Awards

Tasmania's first Disability Support Worker Awards were sponsored by HESTA Super Fund and the Health and Community Services Union offering \$1000 cash prizes in three categories. The awards recognise dedication to the sector and proven records of achieving participation, inclusion and empowerment for people living with a disability.

The winners were presented at an Awards Ceremony Dinner held in Launceston following the first day of the Celebrating Support Workers Conference on 12 August 2010. Member for Bass and Shadow Education Spokesman Michael Ferguson and local media identity, Peter Murphy officiated at the evening ceremony.

Categories included:

- Support Worker of the Year:
- Outstanding Achievement in the Industry:
- Long-Term Service in the Industry:

The NDS TAS "Alex Tubb" Young Worker Award offers a younger disability worker the opportunity to expand their knowledge with a prize of return airfares to Melbourne and one week's accommodation, enabling



Margaret Reynolds, TAS Manager

the winner the opportunity to visit a number of Victorian disability services.

International Day of People with Disability

On Thursday 3 December 2009, NDS TAS hosted an event to celebrate International Day of People with Disability at Tolosa Street Park in Glenorchy.

This festive occasion attracted 200 people from a wide range of disability services and schools. It was supported by Special Olympics, St John Ambulance and Lions Club of Glenorchy and will become an annual event.



NDS Tasmania State Committee Member Paul Mayne, presents Daniel Evans with the Alex Tubb Young Worker Award



Richard Dent, Chair

VICTORIA

ADVICE ON GOVERNMENT POLICY AND SERVICE DEVELOPMENT

NDS VIC initiated the 'Fair Go for All' campaign in 2009–10, arguing for increased unit prices for accommodation and day services in line with the findings from an independent government-funded price review. The sector was successful in achieving a significant rise in shared supported accommodation funding, but is continuing to advocate for increased funding for day services and other key activity areas with Treasury and Premier and Cabinet, as well as the Department of Human Services.

NDS VIC meets regularly with government representatives on a wide range of high level policy issues in a number of portfolios, to provide the perspective and priorities of disability service providers in an ongoing reform process. At ministerial level the portfolios have included the Minister for Community Services, the Treasurer, and the Office of the Premier. At the departmental level, engagement is with the Department of Human Services, including the Office of the Senior Practitioner, the Department of Planning and Community Development, including the Office of the Community Sector and the Office of Disability, the Department of Education and Early Childhood Development, and the Disability Services Commissioner

Strategic meetings have included the Human Services Partnership Implementation Committee, the Community Services Governance and Management Working Group, the Industry Development Plan Advisory Group, Price and Cost Working Group, the Disability Services Board Annual Complaints Report Task Group, Community Services and Health Industry Training Board, Office of the Senior Practitioner's Research Grants Panel, Long Service Leave Reference Group, the DHS Research Reference Panel, the DHS Workforce Reference Group, and the DHS Service Reorientation Advisory Group. Other key policy engagements have included ongoing work with sector capacity building, implementation of the Quality Framework, development of a Housing and Support Strategy, respite and carer support, early childhood services reform agenda, industrial issues, wheelchair accessible taxis, vehicle modification scheme, palliative care, and aids and equipment scheme redevelopment, among others. These broadranging commitments reflect the extent of policy and implementation activity in the Victorian environment, and the time commitment is substantial; however, it is essential to our role in informing and influencing directions for the sector.

NDS also met quarterly with the Department of Families, Housing, Community Services and Indigenous Affairs' (FaHCSIA) state office to discuss issues specific to Victorian ADEs, including the proposed portable long service leave scheme and the interface between FaHCSIA and the state Department of Human Services.

SUBMISSIONS

2009-10 Budget Submission

Our Budget Submission, 'A Case for Investment', strongly argued for urgent government response to the funding gap, which has reached crisis levels for Victorian service providers; specifically in relation to supported accommodation, day services, respite, and therapy. Only supported accommodation received a price adjustment, and we have continued to press our case throughout the year.

Two submissions to parliamentary inquiries relating to supported accommodation and public housing contributed to rising awareness of the housing crisis, and the initiation of a Housing and Support Strategy for people with disability by the Victorian Government.

NDS has also prepared submissions relating to the proposed Portable Long Service Leave Scheme, the Regulatory Impact Statement relating to changes in the Building Code, bus safety, and DHS Guidelines regarding Day Supports and Individual Support Packages.

CONSULTATION AND REPRESENTATION

NDS VIC has continued to work with the broader community sector through key engagements including:

- the Peaks and Statewide Networks Forum, convened by VCOSS
- the Coalition for Disability Rights—NDS with Carers Victoria, Victorian Disability Advocacy Network and Association for Children with a Disability, which prepared a 'Call to Parties' for the 2010 state election
- collaboration with other Victorian peak bodies with a focus on issues for children, families and young people—Early Childhood Intervention Association, Kindergarten Parents Victoria and Association of Children with Disabilities
- training—Community Services and Health Industry Training Board
- industrial relations—the Victorian Hospitals Industry Association and development of a Memorandum of Understanding with the three industry unions for 2009–10.

ADVISORY GROUPS AND MEMBERS MEETINGS

Advisory groups met regularly including
Accommodation, Workforce Planning, Service
Reorientation, Disability Employment Networks,
Australian Disability Enterprises, Ageing and
Disability, Research, and Children Young People
and Families. Member forums were held every 2–3
months for accommodation, service reorientation,
workforce, and Australian Disability Enterprises
(ADEs). Regional meetings were held in May for
members to meet the new State Manager, raise local
concerns, and prepare for the 2010 state election.

INFORMATION AND NETWORKING

Conference

NDS VIC joined with Disability Professionals Victoria to hold the inaugural From Strength to Strength Conference in March 2010. The program showcased future-focused responses to the current challenging operational environment, through the themes of



Top from Left: Breigh Smith, Wendy O'Neill and Catherine Doherty Bottom from Left: Suzanne O'Neill, Rhonda Lawson Street (State Manager) and Sarah Fordyce Absent: Kerry Presser, Carol Grant, Erin Davidson, Georgia Taylor and Helen Bryant

organisational dynamics, leadership and change methodologies, innovations, and finance, governance and risk management. It was a well attended and very successful event.

Quality Forum

A 'Passport to Quality' Forum was held in April to conclude stage two of the Quality Networks Project. Network leaders presented the achievements and products of their collaborative work, which has greatly developed the capacity of the sector in preparing for and implementing the state government Quality Framework.

PROJECTS

Occupational Health and Safety

The second year of this three-year WorkSafe funded project has focused on addressing systemic issues as well as providing opportunities for practical networking and support. Progress includes OHS network meetings held quarterly in most regions, an annual OHS Forum, collaboration between NDS members and WorkSafe to produce a new publication Disability Services – occupational health and safety compliance kit, a disability seminar in WorkSafe Week, increased frequency of use of the email discussion network for collaboration and information sharing, and initiating a strategic relationship with the Safety Institute of Australia to make connections between the disability sector and OHS professionals.

Good Governance Project

The Good Governance Project, run jointly with learning and development organisation field, has continued successfully with tailored training for boards of management of disability service providers, and distribution of resources. The program was expanded in 2009–10 with the development of resources and training packages relating to Self-Directed Approaches, Risk Management and Strategic Planning. The training has been well received, with particularly strong demand from small and medium-sized rural service providers. Demand has consistently outstripped availability of the training.

Workforce Data Project

The Workforce Data Project was initiated to gain accurate comprehensive data about the disability workforce in Victoria. Over 100 service providers agreed to participate in the project, which involves completion of three surveys relating to salary data,

human resource data, and employees. Participating organisations receive an individual report allowing them to benchmark their salary details against those of the sector. Final non-identifying data will be made available to the sector in late 2010.

Quality Project

This state-wide project built on the successful 2008 NDS Networks for Quality Project. Applications were invited from disability service providers for grants of up to \$15,000 to complete projects by the end of March 2010. Applications chosen for funding focused on creating networks of between six and 15 organisations to work together to assist their implementation of the DHS Quality Framework, and prepare for independent monitoring. Project outcomes included the development and sharing of organisational processes, data management, and quality systems documentation.

Risk Management Project

NDS, in partnership with the Victorian Managed Insurance Authority (VMIA) and the Department of Human Services (DHS), developed an innovative risk management project designed to support improved business management capability through the application of strategic and operational risk management analysis and control processes. More than 150 disability service providers from small, medium and large community service organisation (CSOs) were involved in the development of the Risk Management and Controls Model for the sector. The model allows organisations to set goals and strategies for improved risk management, determining appropriate levels of risk control based on governance, size, complexity, resources and management aspects. A first for the sector, the tool is applicable for any size organisation and any service type. One of the project highlights is the level of member engagement and involvement in the development and validation of the model. The model was successfully tested by 110 participants during five pilot training sessions held across the state, and is supported by six practical resources—all available from the NDS website.

Strategic Business and Financial Planning Project

To support Victorian day service providers in moving towards individually-attached and selfdirected approaches to service delivery, NDS and the Department of Human Services (DHS) are collaborating on the Strategic Business and Financial Planning Project. Business and financial consultants Pitcher Partners were engaged to develop expert advice, support and resources for day service providers to manage this significant transition, building strategic and financial management capacity. A sector-led industry reference group informs the project. In the first six months of the project, 50 organisations have participated in a

seminar program. Project benefits include individual support, recognising the context and specific requirements of the disability sector, financial tools to assist the individualised approach, and a guided self-assessment tool identifying business and financial strengths and weaknesses, especially for those organisations which have just started out on the journey.



NDS VIC meets regularly with government representatives on a wide range of high level policy issues in a number of portfolios, to provide the perspective and priorities of disability service providers in an ongoing reform process.



Joan McKenna Kerr, Chair

WESTERN AUSTRALIA

NDS WA and its membership operated in a dynamic public policy environment during 2009–10. Drivers of this changing policy setting included the release of the WA Government's Economic Audit Committee's (EAC) report 'Putting People First', significant wins in relation to the WA Government's procurement policy for Australian Disability Enterprises, and Disability Employment Services experiencing a major shift in the program framework.

In addition to contending with these environmental factors, WA disability services providers are working through the impact of state housing policy reform and funding shortfalls, which has led to a number of significant concerns in relation to the ongoing supply and management of housing, the rollout of the new Disability Services Commission (DSC) Quality Management Framework, the release of DSC's Disability Future Directions and its impact on future service design, and the review of Business Rules Rate.

ECONOMIC AUDIT COMMITTEE

Major social reforms in Western Australia are being progressed through the implementation of the EAC Report and NDS WA is well placed to facilitate many of the recommendations. To this end, NDS WA is playing an important role in the implementation process through representation on the Partnership Forum, reporting directly to the Premier, and also steering groups and committees undertaking work on high priority issues including funding, procurement, policy formulation, and community service capacity building.

The Economic Audit implementation process is focusing on new ways government and the non-government sectors can work together. As part of this initiative, NDS WA is playing a key role to facilitate the following outcomes:

- empowering individuals and communities in decision making
- expanding the role of the disability sector in service delivery
- creating a sustainable not-for-profit sector
- increasing flexibility and reducing 'red tape'
- fostering partnership and consultation between government, the disability sector, and the broader community.

HOUSING

NDS WA was also very pleased by DSC's interim response to the housing shortfall issues for people with disability that had been raised by NDS. The commitment to one-off funding of over \$18 million will greatly assist the housing problem in the short term and has been well received by the sector. However, the medium to longer term issue of ensuring timely access to housing for people with disability is still to be settled.

NDS WA, with funding from DSC, contracted the Housing and Urban Research Institute of WA (Curtin University) to research future options for specialist disability housing and this resulted in the report 'Identification and Evaluation of Options for Specialist Disability Housing for Clients with a Range of Needs and Disabilities'.

The Housing and Urban Research Institute WA, Curtin University of Technology, was engaged by NDS WA with DSC funding to undertake research with the objectives of, (1) identifying the likely demand for housing for people with disability, and (2) evaluating potential structural arrangements between the specialist disability services sector and the Department of Housing to maximise the availability of appropriate housing stock for people with disability into the future. The report identified alternative arrangements to improve the interface between the specialist disability services and housing sectors and the need to press the state government to reestablish a secure and dedicated funding stream which will ensure an adequate supply of housing to meet the core disability housing needs.

WORKFORCE ISSUES

Workforce remuneration and development continued as a major priority issue for disability service providers over the last 12 months. In response, NDS WA commissioned the report 'Independent Analysis of Salaries and Wages Paid to Support Care Workers' by William Buck, a prominent firm of accountants and business advisers. The report found that support workers in the non-government disability sector, on average, receive approximately 20% less than government employees for similar work.

The issue of staff remuneration is central to the sustainability of the sector and its capacity to play an expanding role in service delivery, as envisaged by the EAC report. The Premier has acknowledged a wages gap and is committed to addressing the problem. A Community Sector Funding Working Group has been established to review the matter and NDS WA has two disability sector representatives examining this critical issue.

NDS WA also supported the sector with the following workforce initiatives:

• Professional Development Project—NDS WA, with

- support from a DSC grant, continues to develop a diverse range of professional development opportunities for the sector. Events continue to be well attended and positive feedback received.
- Disability Sector Liaison Officer (DSTLO)—over the past 12 months the major achievements have included:
- improving the collaboration between disability sector organisations and Registered Training Providers
- changing the administration of traineeships that has allowed more workers to become eligible
- having a 'centralised' point where queries from sector organisations and training providers may be directed. This, together with the development of the IDEASWA website, has proved an invaluable resource for the sector
- Ideaswa.net experiencing increased use, from 200 discrete individual users per month to an average of 700.
- Disability Support Worker Awards—NDS WA, together with event partners, the DSC and St John of God Health Care, hosted the 2010 Disability Support



Top row from left: Frances Thomas, Su-Hsien Lee, Shona Campbell-Brown, Krystie Bennett, Debbie Alvarado, Liz McGilligan, David Rogers and Sonya Horsman. Bottom row from left: Matthew Mostyn, Helen Granville, Carlo Calogero (State Manager), Monique Williamson and Anne Thornton. Absent: Mary Butterworth, Cora-lee Godden, Lesley Pereira and Julie Walker

Worker Awards. There were a record number of nominations and attendees. The annual event provided an opportunity to recognise and celebrate the commitment, dedication and achievements of disability support workers in WA. The event will be expanded in 2011 to include awards for support workers in employment services.

REGIONAL AND INDUSTRY DEVELOPMENTS

NDS WA also embarked on a number of significant strategic initiatives this year through the support and assistance of Lotterywest. This work included significantly expanding professional development opportunities for regional disability service providers, facilitating preliminary planning for industry development in the disability sector and the establishment of a small grants scheme for people with disability administered directly by NDS WA.

DSC-FUNDED INITIATIVES

NDS acknowledges the Director General of DSC, Dr Ron Chalmers and DSC staff for working with NDS WA on a wide range of priority and strategic issues. Disability housing, workforce remuneration, governance, business rules, regional service development, coordinated sector pandemic response, and the Economic Audit Report have been some of the major issues on the agenda for discussion over the last year.

COMMUNITY SERVICES

The NDS WA manages two community service programs (Companion Card and ACROD Parking Program) that are large state-wide social inclusion



Carlo Calogero, State Manager NDS WA presents the Accommodation Support Award to Dawn Harvey from Activ Foundation

initiatives providing services to over 64,000 Western Australians with disability.

Over the past 18 months, NDS WA has been closely involved in supporting the federal government policy to harmonise the disability parking program.

The annual event provided an opportunity to recognise and celebrate the commitment, dedication and achievements of disability support workers in WA.



As at 30 June, there were 662 Organisational Members, 7 Life Members, 41 Organisational Associates and 90 Individual Associates.

LIFE MEMBERS

John Button

Jean Garside OBE

Edith Hall AM

Ted Petersen AM

Felicity Purdy

Michael Sumner

Joan Tuxen MBE

ORGANISATIONAL MEMBERS

A.Q.A. Victoria Limited

ABI Services NSW (Inc)

Ability Care Ltd

Ability Options

Ability Solutions Inc

Ability Tasmania Group Inc

Ability Works Australia Ltd

Able Australia Services

Able Australia Services (Tasmania)

Aborigines and Islanders Alcohol Relief Service Ltd

Access Industries for the Disabled Ltd

Access Mildura Inc

Access Recreation Inc

ACES INC

Achieve Australia Limited

ACSO Specialist Services

Activ Foundation Inc

Active Property Services Management

Advance Employment Inc

Advance Personnel (Canberra) Inc

Advocacy South West Inc

Aged & Community Services Australia

ALARA Association Inc

Albury Wodonga Community College

Alkira Centre - Box Hill Inc

Alzheimer's Australia SA Inc

Amandus: Lutheran Disability Services

Amicus Group Inc

Anglicare Canberra & Goulburn

Anglicare NT

Anglicare Tasmania Inc

Anglicare Victoria

annecto: the people network

Anowah Community Living Inc

Araluen Centre

Ararat & District Disabled Persons' Assoc Inc

Arthritis Foundation of SA

Arts Access Australia

Arts Access Society Inc

The Ascent Group Australia Ltd

ASHCARE Incorporated

Assert Services Inc

Association for Children with Disability (Tas) Inc

Association for the Blind of Western Australia (Inc)

ASTERIA Services Inc

Aurora Disability Services

Australian & New Zealand Association

of Neurologists

Australian Advisory Board on Autism

Spectrum Disorders

Australian Blindness Forum

Australian Communication Exchange Ltd

Australian Foundation for Disability (AFFORD)

Australian Huntington's Disease Association

Australian Parent Advocacy Inc

Autism Association of Western Australia (Inc)

Autism Behavioural Intervention of NSW Limited

Autism Queensland

Autism SA

Autism Spectrum Australia (Aspect)

Autism Tasmania Inc

Autism Victoria

Aware Industries Ltd

Ballarat Regional Industries Inc

Ballina District Community Services Association

Baptist Community Services

The Baptist Union of Qld - Fassifern

Community Centre

Baptistcare

Baralaba Community Aged Care Association Inc

Barkuma Inc

Barossa Enterprises

Bathurst Independent Living Skills Inc

The Bedford Group

Behha Enterprises Incorporated

Belconnen Community Service

Bendigo Access Employment Inc

BEST Community Development

BEST Employment Ltd

Better Hearing Australia (Sydney) Inc

Biala Peer Support

Bindi Inc

Bizlink Incorporated

Blairlogie Living & Learning Inc

Blue Mountains Disability Services Ltd

Blueline Laundry Inc

Bowen Flexi Care Inc

Brain Injury Association of NSW Inc

Brain Injury Association of Tasmania Inc

Bridges & Pathways Institute Inc (Chronic

Illness Network)

Brighton & Districts Helping Hand Assoc for

Intellectually Disabled

Brightwater Care Group

Brite Services

Broadmeadows Disability Services

Brotherhood of St Laurence

Brunswick Industries Association Inc

Bundaberg Skills Centre Inc T/A IMPACT Make

Your Mark

Burdekin Community Association Inc

Burdekin Flexible Support Service Inc

Burke and Beyond

Canberra Blind Society Incorporated

Capabilities Employment Service Inc

Capricornia Respite Care Association Inc (KALKIAH)

Care Connect Limited

Care Options Incorporated

Career Contact Inc

Carers Association of Tasmania Inc

Carers NT Inc

CareSouth

CareWest Inc.

Caringa Enterprises Ltd

Carinya Society

Carpentaria Disability Services Inc

casa Central Australia Inc

Casino Neighbourhood Centre

CASPA (North Coast Children's Home Inc)

Cassowary Coast Employment Group Inc

Castle Personnel Services Inc

Catholic Healthcare

Catholic Social Services NSW/ACT

CatholicCare Canberra & Goulburn

CAUS (Communication Rights Australia)

Centacare (Catholic Diocese of Rockhampton)

Centacare Disability Services

Central Access Limited

Central Bayside Community Health Service Inc.

Central Coast Disability Network Inc

Central Coast Post School Options Inc.

The Central Highlands & Western QLD Family

Support Assoc Inc

The Centre for Cerebral Palsy

Centre for Disability Studies

Cerebral Palsy League of Queensland

Cerebral Palsy Tasmania

Cessnock Hostel Ltd

Challenge Disability Services

Challenge Southern Highlands Inc

Challenge Tweed Incorporated t/as Synergy Group

Charles Darwin University

Charters Towers Neighbourhood Centre Inc.

Chatswood Supported Living Services

CHESS - Coffs Harbour Employment Support Service

Children with Disability Australia

Chinese Parents Association - Children with

Disabilities Inc

Choice Solutions Inc

Civic Disability Services Limited

CNS Precision Assembly

Coastal Accommodation Support Service Inc (CASSI)

Coastal Residential Service Inc Cobram Gateway Services Inc Coffs Harbour Challenge Inc

Coffs Harbour Support Services Inc

Colac Otway Disability Accommodation Inc

Communities@Work

Community Accommodation and Respite Agency

Inc (CARA)

Community Business Bureau Inc
Community Care (Northern Beaches)

Community Connections Australia

Community Connections Inc
Community First International

Community Lifestyles Inc

Community Lifestyles Support Inc
Community Living & Respite Services

Community Living Association

Community Options Brokerage Service Incorporated

Community Options Inc

Community Programs Association T/A LEAD

Community Resource Unit Inc

Community Vision Inc

The Compass Institute Inc

Compass Whitsundays Inc

Compass Willisumays II

CONNECT GV

Connect2Group

Cooinda Hill Association Inc

Cooinda Terang Inc

Cooma Challenge Limited

Cootharinga Society of North Queensland

Cora Barclay Centre

Cosmos Recreation Services

CP Australia

The Cram Foundation

CREATE (Geelong) Inc

Crosslinks Incorporated

Customised Training Pty Ltd

Cystic Fibrosis New South Wales

DAISI (Disability and Aged Information Service Inc)

Dame Pattie Menzies Centre Inc

Deaf Children Australia

Devonfield Enterprises

Direct Employment Services Ltd

Directions Family Support Association

Disability Alliance Inc

Disability Attendant Support Service Inc (DASSI)

Disability in the Arts, Disadvantage in the Arts,

Australia (WA) Inc (DADAA)

Disability Information Advocacy Service (DIAS)

Disability Professionals Victoria (DPV)
Disability Services Australia Limited

The Disability Trust

Disabled Motorists Association

Distinctive Options

Down Syndrome Association of Victoria Inc

The Down Syndrome Association of WA (Inc)

Dundaloo Foundation Ltd

Dunrossil Challenge Foundation Ltd

E.W. Tipping Foundation

Eastern Access Community Health Inc

Eastern Respite & Recreation

Eastwork Employment Inc

EDAR (Eastern Disability Access Resource)

EDGE Employment Solutions

Elba Incorporated

Elouera Association Inc

Emmanuel

EmployABILITY

Enable Southwest

Encompass Community Services Inc. Gladstone Community Linking Agency (Inc)

Endeavour Foundation

Endeavour Industries Gbn Inc Glenray Industries Ltd

Gold Coast Recreation & Sport Inc. Endeavour Industries Ltd

Golden City Support Services Inc Enhanced Care Association Inc.

Goldfields Individual & Family Support Assoc Inc Enhanced Lifestyles Inc

Good Samaritan Industries Epic Employment Service Inc

Goulburn Options Incorporated Epilepsy Association of SA & NT Inc Granite Belt Support Services Inc Epilepsy Association of the ACT Inc

Great Southern Personnel Epilepsy Australia Ltd

Greenacres Disability Services Epilepsy Foundation of Victoria Inc

Epilepsy Queensland Inc

Gungahlin Regional Community Service Inc. Eskleigh Foundation Inc

Gunnedah Workshop Enterprises Ltd Essential Personnel

Hands On SA Essential Personnel Association Inc.

Hartley Lifecare Incorporated Eurella Community Service Inc Hastings District Respite Care Inc Extended Families Australia

HeadEast Eastern Sydney Acquired Brain Injury Fairbridge WA Inc: Fair Program

Community Access Service Inc Fairhaven FutureCare Ltd

Headstart Community Access Programme Inc. Fairholme Disability Support Group Inc

Headway Adult Development Program Inc Family Support WA

Headway Gold Coast Inc Finding Workable Solutions Inc Headway rebuilding lives

Fisher Road School for Special Purpose P & C Headwest (Brain Injury Assoc of WA Inc)

Heart Support - Australia ACT Branch

The Flagstaff Group Limited Hedland Personnel Inc Flintwood Disability Services Inc

HELP Enterprises Focus ACT Incorporated

Focus Individualised Support Services Highlands Support Services Inc T/A Finding Futures

Forrest Personnel Incorporated Hills Community Options Inc

The Forsight Foundation for the Deaf/Blind Hills Community Support Group

Fraser Coast Family Networks Inc Hinchinbrook Employment Services Association

FSG Australia Incorporated

Gateway Industries Hinterland Community Care Inc

Gateways Support Services Hobart City Mission

GDP Industries Home Help Service ACT Inc

Gellibrand Support Services Home Support Association Inc George Gray Centre Incorporated

Geraldton Personnel Inc The Housing Connection (NSW) Inc

Gladstone & District Respite Care Association Inc Housing Resource and Support Service Inc (HR&SS)

Housing Choices Australia

HPA Incorporated Karden Disability Support Foundation

IDEAL Placements Association Inc Karingal

identitywa Karkana Support Services Inc

I-GAIN Quality Learning Inc Kempsey Workpool Inc

IMPACT Support Services Keppel Community Care Assoc Inc

Inala Kids are Kids Therapy & Education Centre Inc

Inclusion Melbourne Kimberley Individual and Family Support Assoc

Inclusive Directions Inc Kimberley Personnel Inc

Independence Australia Kingfisher Adult Learning Programs Inc

Independent Living Centre of Western Australia (Inc) Kira Incorporated

Independent Living Centre Tasmania Kirinari Community Services Inc

Independent Living Centres Australia Inc

Knoxbrooke Incorporated

The Infants' Home Child & Family Services Koomarri

Ingham Parents Support Group Inc

Integrated Disability Action Inc

Kura Yerlo Council Inc

Kurrajong Waratah

Integrated Family and Youth Service Inc Kyeema Support Services Inc

integratedliving Australia Lambing Flat Enterprises Ltd

Interact Australia Langford Support Services

Interaction Disability Services Limited

L'Arche Brisbane Inc

Interchange Central Gippsland Inc

L'Arche Genesaret Inc

L'Arche Sydney Inc

Interchange Loddon Mallee Region Inc Lasercraft Australia Ltd

Interchange Respite Care NSW Inc Latrobe Community Health Service

Interchange Victoria Respite Care Association Inc

Latrobe Valley Enterprises

Interchange Western Region Assoc Inc Launceston Community Legal Centre

Intework Inc LeapFrog Ability

Inverell Accommodation Services Inc Life Without Barriers

Ipswich and Toowoomba Employment Service

Life Without Barriers (VIC)

Ivanhoe Diamond Valley Centre Inc

Life Without Barriers (WA)

Jewish Care Lifestyle Solutions (Aust) Ltd

Jewish Care (Victoria) Inc Link In Association Sunshine Coast Inc

Job Futures Ltd Lorna Hodgkinson Sunshine Home

Job Placement Ltd Lower Great Southern Family Support Assoc

JobCo Employment Services Macarthur Accommodation System

Jobsupport Inc Macarthur Disability Services Ltd

Julia Farr Association Maccro Mansfield Adult Autistic Services Ltd

The Junction Works Inc MACH 1 Australia Incorporated

•

Kalparrin Inc MacKillop Family Services

Kankama Association Inc MacKillop Rural Community Services

Macleay Kalipso Inc

MADEC

Mai-Wel Limited

Mambourin Enterprises Inc

Mamre Association Inc

Marillac

Marriott Support Services

Marymead Child & Family Centre

Mawarra Centre

McCall Gardens Community Limited

McCallum Disability Services

ME/CFS Society (SA) Inc

Melba Support Services Inc

Melbourne Citymission Inc

Mental Health Association of Central Australia Inc

Mental Health Co-ordinating Council

Mercy Centre Lavington Ltd

Mercy Disability Services

Merrimu Services Inc

Micah Projects

Midway Community Care

Midwest Community Living Association Inc

Milparinka ATU

Minda Inc

Minimbah Challenge Inc

Ministerial Advisory Council on Disability

Miroma

Mirridong Services Inc

Moe Life Skills Community Centre Inc

MOIRA

Montagu Community Living Inc

MontroseAccess

Mosaic Community Care Inc

Motor Neurone Disease Assoc of NSW Inc

Motor Neurone Disease Association of SA Inc.

Motor Neurone Disease Association of Victoria Inc.

Motor Neurone Disease Australia

Mount Isa Skills Association Inc

MS Australia

Mulleraterong Centre Inc

Multicap

Murdoch Community Services Inc

Murray Human Services Inc

Murray Valley Centre Inc

Muscular Dystrophy Association Inc

Muscular Dystrophy Association Inc (SA)

Muscular Dystrophy Association of NSW Inc.

My Place Foundation

Nadrasca Ltd

Nambucca Valley Phoenix

Narcolepsy Overwhelming Sleep Disorder of SA Inc

National Brain Injury Foundation Inc

The National Employment and Psychological

Services Centre Inc

Neil Sachse Foundation

The Neurofibromatosis Association of SA Inc

New Era Independent Living Centre Inc

New Haven Farm Home Ltd

New Horizons Enterprises Ltd

Newcastle and Hunter Community Access Inc

NewIDAFE

Nexus Incorporated

NICAN Incorporated

Nillumbik Community Health Service

Ningana Enterprises Inc

Noah's Ark Resource Centre

Noah's Ark Toy Library & Resource Centre (Inc)

North East Training & Employment Inc

North Queensland Competitive Employment Service

North West Disability Services Inc

North West Residential Support Services

Northaven Limited

Northcott Disability Services

Northern Disability Services Inc

Northern Occupational Support Service Inc

Northern Residential Support Group Inc

Northern Support Services for People

with Disabilities

Northside Community Service

Nova Employment Inc

Novita Children's Services

Noweyung Ltd

NPY Women's Council

NSW Consumer Support & Training Project

Nulsen

Numurkah Occupational Vocational Adult

Services (NOVAS)

Oak Tasmania

Oakdale Services Tasmania

Oakleigh Centre for Intellectually Disabled

Citizens Inc.

On Track Community Programs

The Onemda Association Inc

On-Focus Inc

ON-Q Human Resources Ltd

Open Minds

Optia Inc

Options Victoria Inc

Orana Incorporated

Oriel Services Limited

Outlook (Vic) Inc.

Ovens & King Community Health Service Inc

Oz Child

Ozanam Industries

Palliative Care Victoria Inc

Paradise Community Care Inc

Paraplegic and Quadriplegic Association of NSW Inc

Paraplegic and Quadriplegic Association of SA Inc

Parkinson's SA

The Parkside Foundation Pty Ltd

Pathways Rehabilitation & Support Services Inc

Peace Lutheran Church Gatton Inc Anuha Services

Peckys Disability Services

Peel Community Living Inc

Peel Valley Training Enterprise Inc

Peninsula Access Support & Training (P.A.S.T.)

People Learn Productions Inc

PEP Community Services

The Personnel Group Ltd

Perth Home Care Services

Peter Harcourt Disability Services Ltd

Phoenix Society Inc

Pilbara & Kimberley Care Inc

Pinarc Support Services Inc

Pioneer Employment Service

Planned Individual Networks Inc.

Plenty Valley Community Health

Polio Awareness SA Inc

Polio SA Inc.

Pony Riding for the Disabled

Port Stephens Community Care

Post-Polio Network (NSW) Inc

Prahran Mission

Product Action Incorporated

Project Employment

Psychiatric Rehabilitation Australia

Queensland Narrating Service

Queensland Parents for People with a Disability Inc

R.E.D. Inc (Realising Every Dream)

Recreation and Sport Network

Regional Information and Advocacy Council Inc

Richmond Interagency

Riding for the Disabled Association SA Inc

RISC Association Inc

Riverlink Interchange Inc.

Rocky Bay Inc

Royal Institute for Deaf & Blind Children

Royal Society for the Blind of South Australia Inc

RPH Australia Cooperative Ltd

Ruah Community Services

Rural Lifestyle Options Association Inc

S.C.O.P.E. Incorporated

SA Group Enterprises Inc

Samaritans Foundation

SANE Australia

SBH Queensland Inc

SCOPE (Vic) Ltd

Statewide Autistic Services Inc scosa SelfHelp Workshop Inc T/A SelfHelp Workplace Stawell Intertwine Services Senses Foundation Inc Step Out Community Access Service Inc Seton Villa Stepping Stone Clubhouse Inc Stepping Stones Lifestyle Options Inc Seventh-Day Adventist Aged Care (WA) Ltd Steps Disability Qld Inc Sexual Health and Family Planning Association ACT Inc STRIVE Warren Blackwood Inc. SHARE Bayside Inc Stroke SA Inc. Share Care Incorporated Summer Foundation Ltd. Sharing Places The Sunlea Team Inc Shepparton Access Sunnyfield Sisters of St Joseph Ain Karim Ltd Sunnyhaven Ltd Skills Innovative Training Enterprise Inc Sunraysia Residential Services Inc SkillsPlus Limited Sunshine Coast Children's Therapy Centre Inc. The Society for Multiple Disabled People of Tasmania Inc (MULTICAP) Sunshine Coast Family Network Assoc Inc Somerville Community Services Inc Sussex Street Community Law Service South Metropolitan Personnel Sylvanvale Foundation South Pacific Educators in Vision Impairment (SPEVI) Tableland Respite Care Association Inc South West Gippsland (Moonya) ATSS Inc Talkback Association for Aphasia Inc Southern Sydney Trusted Care Tandem Respite Incorporated The Spastic Centre of NSW Tas Housing Incorporated Speak Out Association of Tasmania Inc TASCARE Society for Children Spectrum Employment Service Assoc Inc Tasmanian Acquired Brain Injury Services Inc Spina Bifida & Hydrocephalus Association of South Tastex Knitwear Inc. Australia Inc Technical Aid to the Disabled (ACT) Inc. Spina Bifida Foundation of Victoria Inc. Technical Aid to the Disabled NSW Spinal Cord Injuries Australia Technical Aid to the Disabled Queensland Inc. Spinal Injuries Association Therapy Focus Inc SPIRAL Inc. Thorndale Foundation Ltd St Giles Society Inc Tinnitus SA St John of God ACCORD Tomaree Neighbourhood Centre

St Laurence Community Services St Luke's Anglicare

St Michael's Association Inc St Vincent de Paul Aged Care & Community Services Ltd

St Vincent De Paul Queensland St Vincent Industries

Stanthorpe Specialist Employment Service

Star Tasmania Inc

Top End Association for Mental Health Inc (TEAM Health) Total Recreation NT Inc. Town and Country Community Options Inc. Townsend House Inc

Transition & Integration Services

Tulgeen Group

UnitingCare - Hunter, Central Coast & New England Region

UnitingCare Community Options

UnitingCare Disability
UnitingCare Queensland

UnitingCare Wesley Port Pirie

UnitingCare West

Upper Great Southern Family Support Association Inc

Upper Murray Family Care

Valley Industries Ltd

Valleys to Plateau Community Support Services Inc

Valmar Support Services Ltd Valued Independent People

Vantage Inc

VATMI Industries

Victorian Coalition ABI Service Providers Inc (VCASP)

Victorian Deaf Society
Villa Maria Society

Vincent Industries Inc

Vision Australia

W.A.T.C.H.

WA Blue Sky Inc

WA Disabled Sports Association

Wagga Wagga Community Access Support Service Inc

WALCA Association Inc Wallara Australia Ltd

Wangarang Industries Ltd

Warrah

Warrina Services

Waverley Helpmates Inc

Waverley Industries Ltd

WCIG

We Can Association Inc

Wesley Mission Disability Services

Wesley Mission Victoria

West Wimmera Health Service

Westcare Inc.

Western Australian Deaf Society Inc

Western District Supported Employment Service Inc

Western Education Support & Training NETwork Inc.

Westhaven Association Ltd

Westside Community Services Limited

Wheatbelt Individual & Family Support Assoc

The Wheelchair and Disabled Association of Australia

Whittlesea District Branch of the Helping

Hand Association

Willing & Able Foundation Limited

Wimmera Uniting Care

Windarring Central Highlands Association for People

with Disabilities Inc

Windermere Child and Family Services Inc.

Windgap Foundation

Witmore Enterprises Inc

Woden Community Service Inc

Woodbine Inc

Woodstock Support Inc

Woodville Community Services Inc

Woorinyan Inc

Work Connection Limited

Work Solutions

Work Venture (Qld) Ltd

Worklink Employment Support Group Inc

Workpower (Inc)

Work-Ways

WRESACARE INC

Xavier Children's Support Network

Yallambee Deniliquin Ltd

Yarrabin Outreach Inc

YFS Community Connections

Yooralla

ORGANISATIONAL ASSOCIATES

Access Innovation Media

Ann O'Brien Consulting

Anti-Discrimination Commission Queensland

Blackall - Tambo Regional Council

Community Services

Bridge the Gap Training and Assessment

Brooker Consulting Pty Ltd

City of Ballarat - Kohinoor Community Centre

City of Boroondara
City of Cockburn

Clarence Valley Council Community Support Service

Department of Parliamentary Services

Dymphna Laurie Consulting E-QUAL (Enhancing Quality)

field

The Garden Court Centre

Holroyd City Council - Disability Services
International Standards Certification Pty Ltd

J.T.S and Associates Pty Ltd

La Trobe Lifeskills, Recreation & Work Inc

Macarthur Community Options

MAX Software Solutions

McVicar & Reynolds Pty Ltd

Mid-Western Recycling

ONCALL Personnel & Management Services Pty Ltd

Port Macquarie - Hastings Council

Public Speaking Dynamics

Quality of Life and Social Justice Research Centre

Quality Research

Real Community Services

SAFESELECT

Social Inclusion Unit

St George & Sutherland Community College

State Library of NSW

Supported Housing Development Group Pty Ltd

Synthesize Consultancy Pty Ltd

Territory Care and Support Services

Trio Support Services Pty Ltd

Tweed Shire Community Options

West Nurse Service Pty Ltd

Workforce Auckland Inc

INDIVIDUAL ASSOCIATES

Frank Barila Chris Bebb

Suzanne Becker

Christine Bigby

Michelle Boles

Juell Booth

Sharon Boyce

Steven Bristow

Jan Brown

Joy Cairns OAM

Amanda Calwell-Smith

Michele Castagna OAM

Beverly Charnley

Kristine Chipps

Alanna Clohesy

Justine Constable

Dianne Cook

Margaret Cooper OAM

Ben Crothers

David Cuda

Richard Dalla-Riva MLC

Francesca Davenport

Patrick Eadington

Sheridan Forster

Ruth Fotheringham

Michael Fox AM

Anita Geach-Bennell

Paul Gilby

Fay Grafen

Joe Graffam

John Groves

lan Hay

Anne-Lucy Healy

Paul Heath

Richard Hill

Debra Hindle

Elizabeth Jones

Phil Keir

Elissa Kelly

Jenny Kent

Stella Koritsas

Christine Lee

Terry LeMay

Helen Makeham

Jeno Marosszeky

Eric Martin

Gary Matthews

Wesley McCulloch

Alison McFarlane

Darlene McLennan

Sharon McMeekin

Alan Meagher

Elizabeth Mellor

Nadia Moffatt

Claire Moore

William Moore

Phillip Morath

John Morkham

Max Murray

Brian O'Hart

Therese O'Malley

Casper Ozinga

Sam Paior

David Pearce OAM

Nick Polimenakos

Laurel Prince

Mark Relf

Norma Rigby

Serena Roberts

Carey Sebbens

Craig Shallard

Val Simpson

Tanya Sperring

Dell Stagg

Thea Summerville

Davina Taylor

Benny Thomas

lan Thompson

Tony Tregale

Ryan Thrupp

Lester Tropman

Stephen Wade, MLC

Susan Warth

Erika Webb

Geoff Welchman

Patricia Wetton

Stephen Winn

Bryan Woodford

Mary Wooldridge

Michael Wooley





NATIONAL DISABILITY SERVICES LIMITED

ACN 008 445 485

ANNUAL FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2010

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DIRECTORS' REPORT TO THE MEMBERS

FOR THE YEAR ENDED 30 June 2010

The directors submit here with the financial statement of the company for the year ended 30 June 2010 together with the auditors' report thereon

Directors

The names and experience of directors in office at any time during or since the end of the year are:

Tim Walton (B.Com, Grad Dip Edu, Grad Dip Special Edu) President (elected Dec. 09) * Chief Executive - Australian Foundation for Disability Chairperson, NSW Division

* Director - Penrith Business Alliance

Anthony Lund President (retired Dec. 2009) * Former Chief Executive - Disability Services Australia Chairperson, NSW Division

* Chairman Workability International Oceania

* Director - Workability International

* Director - Jenny Bull & Co. Solicitors * Director - Quality Improvement Council (VIC)

Lynn Quirk Vice-President (retired Dec. 2009)

 Chief Executive Officer - Connect2Group Inc. Elected Member

Diana Heggie (GAICD, Grad Dip Human Services Research, Vice-President (elected Dec. 2009)

Cert Management (AIM), MSCP (Dublin) Elected Member

* Chief Executive Officer - SCOPE (Vic) Ltd

Liz Bishop (Grad Dip Bus, Cirt Assoc Mgmt, Montal Retardation Nurse) Elected Member

* Chief Executive Officer - St John of God ACCORD

* Member NDS Disability Commissions Board

Peter Callaghan (Dip.Bus, AdvOip Community Services (Disability), MAIM) Chairperson, QLD Division

* Chief Executive Officer - Community Solutions Inc.

* Chairperson - Central Queensland Christian College

* Policy Council Member - Chamber of Commerce & Industry QLD

* Committee Member - Keppel Community Care Inc.

Susan Healy (Grad Dip. Special Edu, Dip. Edu, B.Edu) Chairperson, ACT Division

* Executive Director - Sharing Places

Chairperson - Epilepsy A.C.T.

Chairperson, NT Division

* Executive Officer - Top End Association for Mental Health Inc

Glenn Rappensberg (RGN, B.Mgt, AFACHE) Chairperson, SA Division

(retired September 2009)

* Chief Executive - Novita Children's Services

* Director - Ability First Australia Ltd

* Director - CP Australia Inc

* Honorary Executive Director - Channel 7 Children's Research Foundation SA

* Vice President St Peter's College Foundation Inc.

Max Dyason (a.ccon)

* Chief Executive Officer - Bedford Industries Inc.

* Director - Bedford Housing Cooperative Association

Chairperson, SA Division (appointed Sept. 2009)

David Coe (8.8 m)

* Manager Corporate Services - Oak Tasmania

Chairperson, TAS Division (retired Sept. 2009)

Dale Lutteral (MBA)

* Chief Executive Officer - Eskleigh Foundation Inc

Chairperson, TAS Division (appointed Sept. 2009)

Richard Dent (GradDip Bus. Mgwt, MBA, M. Welfare & Social policy)

Chief Executive Officer - E.W. Tipping Foundation

* Public Officer - Victorian Person Centred Services

* Director - i-GAIN Quality Learning

* Interim Director - Disability Professionals Australia

* Public Officer - South West Gippsland Residential Services Assoc.

Chairperson, VIC Division

Gordon Trewern

* Chief Executive Officer - Nulsen Haven Association Inc

* Member - Disability Services Council Round Table

* Committee Member CCI Disability Committee

* Director Trudy Investment Superannuation Co.

Chairperson, WA Division (retired October 2009) Elected Member

(appointed November 2009)

Joan McKenna-Kerr (Moderatorship in Sociology)

* Chief Executive Officer, Autism Association of Western Australia Inc.

* Director - Australian Advisory Board on Autism Spectrum Disorders

Chairperson, WA Division (appointed October 2009)

Andrew Richardson (8.5c, U.8, MBA, FAIM, GAICO)

* Chief Executive Officer - The Wheelchair and Disabled Association of Australia

* Director - Down Syndrome Association NSW

Elected Member

Elected Member

Anthony Putt (AdvDip Mgmt, Adv Dip Disability, AICD)

* Chief Executive Officer - Central Access Limited

* Vice Chair - Benalla Hospital

* Vice Chair - Waminda Neighbourhood House

Chairperson - Benalla Lakeside Cooperative

* Chairperson - Hume Region Transport Connections Board

* Director - North East local Learning & Employment Committee

* Chairperson - North East Australian Institute of Company Directors Committee

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Directors' meetings

Meetings attended by each person who was a director throughout the year.

	Possible	Actual
Tim Walton	4	4
Anthony Lund	1	1
Lynn Quirk	4	3
Susan Healy	4	3
Kirsty Carter	4	3
Peter Callaghan	4	4
Glenn Rappensberg	1	1
David Coe	1	
Anthony Putt	4	4
Richard Dent	-4	4
Gordon Trewern	4	4
Andrew Richardson	4	4
Liz Bishop	4	4
Diana Heggie	4	4
Max Dyason	3	3
Dale Lutteral	3	1
Joan McKenna-Kerr	3	2
Kerry Langford (alternate for Susan Healy)	1	1

In accordance with the company's constitution, two directors will retire at the annual general meeting, to be held on 6 December 2010. All are eligible to offer themselves for re-election.

Directors' Interests and Benefits

Since the end of the previous financial year no director of the company has received or become entitled to receive any benefit by reason of a contract made by the company with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest, other than those related party transactions disclosed in the financial report.

Dividends

The company is limited by guarantee and is prohibited by its objects from distributing its surplus to the members. Accordingly no dividend has been paid or declared since the start of the financial year by the company.

Principal Activities

The principal activities of the company remained unchanged during the year and involved acting as the national coordinating body for organisations and associations working in the disability field in Australia as well as performing various sector projects.

Objectives

NDS's long term objectives include:

- to increase the capacity of its members to operate efficient and effective services and assist members to meet relevant
 industry and government standards through the provision of information and advice, networking opportunities and access
 to corporate support;
- to influence governments at both state/territory and federal levels to provide a policy environment that is responsive to the needs of people with disability and their service providers.

To achieve these objectives, the Company has adopted the following strategies:

- Equipping members to adapt to the new world in the current economic downtown. Performance measures include
 relevant, accurate and timely information to members about this new world; equipping them with skills and strategies and
 assisting them to achieve sustainability including through influencing governments to reduce red tape and implement
 funding models that fully reflect the cost of service delivery, including compliance.
- Identify and respond to the unmet need and changing demand for disability services. Performance measures include membership satisfaction that all reasonable steps are taken to influence the development of a national scheme which would provide universal and equitable no-fault entitlement to disability services for all Australians who require long-term support, promote the continued expansion of non-government disability services because they are generally more efficient, responsive and mission-driven than government services and a funding formulae from government that reflects the changing needs of clients.
- Respond to workforce development, recruitment and retention issues in the disability sector. Performance measures
 include member satisfaction with NDS's driving of the workforce agenda with governments, with close engagement in the
 development of the Government's National Disability Workforce Strategy.
- Reduce cross-program barriers that prevent services from responding to the needs of people with disability. Performance
 measures include the negotiation across programs and all levels of government to find solutions to cross-program barriers,
 recommendations for sustainable solutions to reduce cross program barriers, including influencing the development of the
 National Disability Strategy.
- Promote service improvement through engaging in research and disseminating research findings. Performance measures
 include influencing or partnerships with professional research bodies to initiate research projects that enhance the quality
 of service provision and convince governments that their funding purchases cost-effective and valuable outcomes and
 engagement with stakeholders to develop a national disability research agenda that is responsive to the needs of the
 sector.
- Be seen as the peak voice for disability service providers. Performance measures include positioning NDS as the leading non-government voice on disability service issues an essential source of advice for both state and federal governments, MPs, media and peak bodies in allied fields; NDS to be seen as authoritative, reasonable and progressive and regarded as a crucial partner in development of national disability service standards; NDS seen to be a key resource in development and delivery of training programs for staff in disability service organisations; member organisations viewed by government, the general public, service providers and Australians with disabilities as quality service providers.

- Build NDS's capacity, consistency and sustainability. Performance measures include:

Improvement in its financial sustainability with a broader funding base.

A functionally and structurally sound entity with best practice governance policies and optimal organizational structure, Improved effectiveness and efficiency of its processes and systems and improved standards and integration of its Financial, HR, Risk Management, Quality and Communication systems.

NDS National office and NDS States report quarterly on accomplishments across these key result areas. The reports highlight activities and actions undertaken on behalf of members within the disability service sector.

Member's Guarantee

NDS is a company limited by guarantee. The company has two categories of membership: Organisational and Life. Organisational Membership is for not-for-profit organisations in the disability field.

Life members are individuals elected by a general meeting of NDS

Membership of the company is by annual subscription determined by the size of the member organisation or individual. Only members with fully paid subscription in any year are entitled to vote at the company's Annual General Meeting. In the event of a winding up members would be liable to contribute to the extent that outstanding subscriptions have not been made. Further, no distributions are made to member in the event of a winding up. On a winding up of the Company, any surplus assets remaining after the payment of the Company's liabilities shall be transferred to another like organisation in Australia which is a public benevolent institution for the purposes of any Commonwealth Taxation Act, in accordance with the Company's constitution.

Result of Operations

During the year the company's activities resulted in a surplus of \$631,794 (2009: \$613,767).

Events Subsequent to Balance Date

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors of the company, to affect substantially the operations of the company, the results of those operations or the state of affairs of the company in subsequent financial years.

State of Affairs

In the opinion of the directors there were no significant changes in the state of affairs of the company that occurred during the financial year under review not otherwise disclosed in this report or the accounts.

Review of Operations

A detailed review of operations has been included in the reports by the Chief Executive and the President in the Annual Report for National Disability Services Limited. Therefore the information has not been included under Class Order 98/2395.

Future Developments

A review of future developments has been included in the reports by the Chief Executive and the President in the Annual Report for National Disability Services Limited. Therefore the information has not been included under Class Order 98/2395.

Indemnifying Officers or Auditor:

The company has not, during or since the financial year, in respect of any person who is or has been an officer or auditor of the company or a related body corporate:

- indemnified or made any relevant agreement for indemnifying against a liability incurred as an officer, including costs and expenses in successfully defending legal proceedings; or
- . paid or agreed to pay a premium in respect of a contract insuring against a liability incurred as an officer for the costs or expenses to defend legal proceedings.

During the financial year the company contracted Directors' and Officers' Liability insurance on behalf of all directors and officers of the company. The directors have not included details of the nature of the liabilities covered or the amount of the premium paid in respect of the insurance contract, as such disclosure is prohibited under the terms of the contract.

Auditor's Independence Declaration:

A copy of the auditor's independence declaration as required under section 307c of the Corporations Act 2001 is set out after the independent audit report.

A.D. Ruhardi

Signed in accordance with a resolution of the Board of Directors.

m Walton Andrew Richardson

Dated at Sydney this 27th day of October 2010

DIRECTORS' DECLARATION

The directors of the company declare that:

- 1. The financial statements and notes are in accordance with the Corporations Act 2001:
 - (a) comply with Accounting Standards and the Corporations Regulations 2001; and
 - (b) give a true and fair view of the financial position as at 30 June 2010 and of the performance for the year ended on that date of the company.
- In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Tim Walton

Andrew Richardson

A.D. Ruhardi

Dated at Sydney this 27th day of October 2010

Twalton



1st Floor, 65-67 Constitution Avenue Campbell ACT 2612

PO Box 27, Campbell ACT 2612

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www.moorestephens.com.au

INDEPENDENT AUDIT REPORT

To the Members National Disability Services Limited (ACN: 008 445 485)

The financial report comprises the statement of financial position, statement of comprehensive income, statement of cash flows, statement of changes in equity and accompanying notes 1 to 23, and the directors' declaration for National Disability Services Limited (the Company), for the year ended 30 June 2010.

Board of Directors' Responsibility for the Financial Report

The Board of Directors' are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the provisions of the Corporation Act 2001 and the constitution of the Company. This responsibility includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the management, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Corporations Act 2001.

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Auditor's Opinion

In our opinion, the financial report of National Disability Services Limited is in accordance with the Corporations Act 2001 including:

- giving a true and fair view of the Company's financial position as at 30 June 2010 and of its performance for the year ended on that date, and
- (ii) complying with Australian Accounting Standards and the Corporations Regulations 2001.

Eric Hummer Director Moore Stephens

27 October 2010



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AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001

To the Members National Disability Services Limited (ACN: 008 445 485)

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2010 there have been:

- no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Eric Hummer Director

Moore Stephens

Canberra

27 October 2010

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CTATEL ACLE	OF FIREARICEAL	COCITION
STATEMENT	OF FINANCIAL	POSITION

STATEMENT OF FINANCIAL POSITION			
AS AT 30 June 2010	Note	2010	2009
		s	s
CURRENT ASSETS			
Cash and cash equivalents	4	34,037,592	30,959,093
Receivables	5	822,996	748,325
Other	6	723,116	231,665
TOTAL CURRENT ASSETS		35,583,704	31,939,083
TOTAL CONNENT AGGLIG		33,963,794	31,839,663
NON CURRENT ASSETS			
Property, plant and equipment	7	4 542 500	4 357 067
	,	1,612,899	1,753,267
TOTAL NON CURRENT ASSETS		1,612,899	1,753,267
TOTAL ASSETS		37,196,603	33,692,350
CURRENT LIABILITIES			
Payables	8	1,538,507	2,654,439
Interest bearing liabilities	9	108,218	71,543
Provisions	10	56,188	33,352
Unearned revenue	11	30,216,372	26,385,575
TOTAL CURRENT LIABILITIES		31,919,284	29,144,910
NON CURRENT LIABILITIES			
Interest bearing liabilities	9	25,315	44,889
Provisions	10	218,716	101,058
TOTAL NON CURRENT LIABILITIES		244,031	145,947
		2.1.1	110,011
TOTAL LIABILITIES		32,163,315	29,290,857
1017E ESTERINE		32,100,010	20,200,001
NET ASSETS		5,033,287	4,401,493
HET MODELO		5,035,201	4,401,400
FOURTY			
EQUITY			net
Reserves	13	851,565	862,856
Retained surplus		4,181,722	3,538,638
TOTAL EQUITY		5,033,287	4,401,494

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 June 2010

	Note	2010 \$	2009 \$
Revenue from ordinary activities	2	14,837,091	10,468,825
Staffing costs		(5,777,686)	(4,214,310)
Occupancy costs		(572,220)	(450,776)
Other administrative costs		(4,642,093)	(3,784,830)
Project costs		(2,863,690)	(1,119,343)
Depreciation and amortisation		(342,525)	(293,271)
Profit/(loss) on disposal of assets	3	(1,303)	12,536
Borrowing costs	3	(5,781)	(5,065)
Surplus / (Deficit) for the year		631,794	613,767
Other comprehensive income: Net gain on revaluation of non-current assets Net (loss)/gain on revaluation of financial assets Other comprehensive income for the year		<u>:</u>	<u>:</u>
Total comprehensive income for the year		631,794	613,767

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 June 2010

	Note	2010 S	2009 S
Operating activities			
Receipts from members and customers Payments to suppliers and employees Interest received Borrowing costs		18,806,132 (16,114,805) 513,828 (5,781)	30,019,875 (10,464,402) 652,025 (5,066)
Net cash provided by (used in) operating activates	18(b)	3,199,374	20,202,432
investing activities			
Proceeds from property, plant and equipment Purchases of property, plant and equipment Subsidies received for capital items		70,000 (172,609)	145,527 (466,056)
Net cash provided by (used in) investing activities		(102,609)	(320,529)
Financing activities			
Proceeds from borrowings Repayment of finance lease principal Repayment of borrowings		(18,269)	16,495 (9,013)
Net cash provided by (used in) financing activities		(18,269)	7,472
Net movement in cash and cash equivalents		3,078,497	19,889,375
Cash and cash equivalents at beginning of year		30,959,093	11,069,718
Cash and cash equivalents at end of year	18(a)	34,037,591	30,959,093

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 June 2010

	Reserves (detailed in Note 13)	Retained Surplus	Total
Balance at 1 July 2008	962,856	2,824,871	3,787,727
Net surplus / (deficit) for the year		613,767	613,767
Movements in reserves	(100,000)	100,000	
Balance at 1 July 2009	862,856	3,538,638	4,401,494
Net surplus / (deficit) for the year		631,794	631,794
Movements in reserves	(11,291)	11,291	
Balance at 30 June 2010	851,565	4,181,723	5,033,287

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 June 2010

Note 1: Statement of Significant Accounting Policies

The financial statements cover National Disability Services Limited. National Disability Services Limited is a company limited by guarantee, incorporated and domiciled in Australia. The financial statements of the company incorporate the activities of the National Office and all state divisions of NDS.

Basis of Preparation

This financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards, Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board and the Corporations Acc 2001.

Any new Accounting Standards that have been issued but are not yet effective at balance date have not been applied in the preparation of this financial report. The possible impacts of the initial application of these Accounting Standards have not been assessed.

The following is a summary of the significant accounting policies adopted by the company in the preparation of this financial report. The accounting policies have been consistently applied, unless otherwise stated.

The accounting policies set out below have been consistently applied to all years presented. The financial report has been prepared on an accruals basis and is based on historical costs modified by the revaluation of selected non-current assets, financial assets and financial liabilities for which the fair value basis of accounting has been applied.

(a) Income Tax

National Disability Services Limited is exempt from income tax under the provisions of the *income Tax*.

Assessment Act.

(b) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost less, where applicable, any accumulated depreciation and impairment losses.

The carrying amount of property, plant and equipment is reviewed annually by the Company to ensure it is not in excess of the remaining service potential of these assets.

Property, plant and equipment purchases with a cost of less than \$1,000 are expensed in the period of

All classes of property, plant and equipment are depreciated using the straight line method. Depreciation is charged at the following rates:

Class of fixed assets	Rates
Furniture, plant and equipment	10-33%
Motor vehicles	20%
Leased machines and equipment	20%
Leasehold/freehold buildings	2.5%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

FOR THE YEAR ENDED 30 June 2010

Note 1: Statement of Significant Accounting Policies (continued)

(c) Financial instruments

Recognition

Financial instruments are initially measured at fair value on trade date, which includes transaction costs, when the related contractual rights or obligations exist. Subsequent to initial recognition these instruments are measured as set out below.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are stated at amortised cost using the effective interest rate method.

Held-to-maturity investments

These investments have fixed maturities, and it is the company's intention to hold these investments to maturity. Any held-to-maturity investments held by the company are stated at amortised cost using the effective interest rate method.

Available-for-sale financial assets

Available-for-sale financial assets are reflected at fair value. Unrealised gains and losses arising from changes in fair value are taken directly to equity. No available-for-sale financial assets were held by the Company during the year.

Financial liabilities

Non-derivative financial ilabilities are subsequently recognised at amortised cost, comprising original debt less principal payments and amortisation.

(d) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand and deposits held at call with banks or financial institutions.

(e) Employee Benefits

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. Contributions are made by the company to employees' superannuation funds and are charged as expenses when incurred.

(f) Leases

Leases of fixed assets where substantially all of the risks and benefits incidental to the ownership of the asset, but not the legal ownership, are transferred to the Company are classified as finance leases. Finance leases are capitalised recording an asset and a liability equal to the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period. Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Lease incentives under operating leases are recognised as a provision and amortised on a straight line basis over the life of the lease term.

Operating lease payments are expensed on a straight line basis which is representative of the pattern of benefits derived from the leased assets.

Make good obligations arising from operating leases are recognised as a provision for make good and a depreciable asset on commencement of the lease.

FOR THE YEAR ENDED 30 June 2010

Note 1: Statement of Significant Accounting Policies (continued)

(g) Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event it, is probable that the Company will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period taking into account the risks and uncertainties surrounding the obligation. During the current financial year, the Company recognised provisions in respect of long service leave, make good obligations, lease incentives and Companion Card refunds (refer note 10).

(h) Comparative figures

Where necessary, comparative figures have been adjusted to conform to changes in presentation in this financial report.

Revenue recognition

Membership subscriptions are recognised as revenue when due.

Operational grants are recognised as revenue progressively over the period of the grant. Operational grants received in respect of future financial years are recognised as income received in advance (liabilities, unearned revenue).

Project grants are recognised as revenue to the extent that the monies have been applied in accordance with the conditions of the grant. Project grants received prior to the year end but unexpended as at that date are recognised as unexpended project grants (liabilities, unearned revenue).

Conference and seminar income is recognised as revenue on completion of the event. Income received prior to the holding of the event is recognised as income received in advance diabilities, unearned income).

Publications sales are recognised upon delivery of goods to the customer,

Revenue from the rendering of services is recognised upon the delivery of the service to the customer.

Interest income is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

All revenue is stated net of the amount of goods and services tax (GST).

Donations and other contributions are recognised at the time funds are received.

() Impairment

At each reporting date, the Company reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. As a not-for-profit entity, value in use for the company, according to AASB 136 impairment of Assets, is depreciated replacement cost. Any excess of the asset's carrying value over its recoverable amount is expensed to the statement of comprehensive income.

60 Critical accounting estimates and judgements.

The directors evaluate estimates and judgements incorporated into the financial report based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Company.

Key estimates - Impairment

The Company assesses impairment at each reporting date by evaluating conditions specific to the Company that may lead to impairment of assets. Should an impairment indicator exist, the determination of the recoverable amount of the asset may require incorporation of a number of key estimates. Impairment indicators were present at 30 June 2010 due to outstanding accounts receivable debtors which are not expected to be recovered (refer note 5).

Key estimates - Make good

The Company has quantified the expected make good costs on operating leases on the basis of cost per square metre using relevant estimates from persons in the industry. The estimated value of make good costs at year end was \$51,900 (refer note 10).

FOR THE YEAR ENDED 30 June 2010

	2010	2009.
	s	s
Note 2: Revenue		
Operating activities:		
Covernment grants	2,568,176	2,231,140
Other grants	79,138	209,081
Membership Subscriptions	1,512,976	1,379,054
Conference and Seminar fees	1,387,746	1,132,880
Publication sales		48,792
Project income	7,952,182	3,984,553
Rentals	79,887	70,580
Interest	513,828	661,436
Profit on disposal of property, plant and equipment		15,365
Other	742,702	731,127
Donations	455	4,818
Total Revenue	14,837,091	10,468,826
Note 3: Surplus / (Deficit) for the Year		
(a) Expenses		
Operating lease rentals - office premises	414,061	335,503
Employee benefits expense : defined contribution		
superannuation plan	287,861	374,418
Depreciation & amortisation of non-current assets:		
- buildings	33,253	26.670
- furniture, plant and equipment	181,135	145,917
- renovations	49.274	33,604
 leased machines and equipment 	15,169	11,349
- motor vehicles	62,733	75,729
Total depreciation & amortisation	341,565	293,269
Total depresent a direction	341,303	230,200
Borrowing costs	5,781	4.507
Loss (Gain) on disposal of property plant and	2,	-1,221
equipment	1,303	5,157
Impairment - Trade receivables	49,000	30,546
impairment - made receivables	43,000	30,340
(b) Significant Revenue and Expenses		
Conference and seminar activities:		
- revenue	1,387,746	1,078,053
- expenditure	(1,075,592)	(847,830)
Contribution to operating profit	312,154	230,223
	-115	217,227
Note 4: Cash and cash equivalents		
Cash on hand and at bank	11,491,538	22,550,409
Short term deposits	22,546,054	8,408,683
-	34,037,592	30,959,093

(a) Administered Funds

Cash and cash equivalents include funds relating to projects administered on behalf of external third party organisations.

These funds are not available for distribution in NDS's operations.

The total amount of external third party organisations funds being administered as at 30 June 2010 is \$17,905,434 (2009; \$17,038,518).

FOR THE YEAR ENDED 30 June 2010

	2010 S	2009 S
Note 5: Receivables CURRENT		
Trade debtors	893,705	770,034
Allowance for impairment of receivables	(70,709)	(21,709)
	822,996	748,325

Accounts receivable includes invoices raised on behalf of external third parties organisations for which we administer various projects.

The amounts relating to outstanding invoices as at 30 June 2010 is \$442,250 (2009; Snit).

There is no impairment against these receivables.

(a) Allowance for impairment of receivables:

Current trade debtors are generally on 30 day terms. These receivables are assessed for recoverability and an allowance for impairment is recognised when there is objective evidence that an individual trade debtor is not recoverable. These amounts have been included in other expense items.

Movement in the allowance for Impairment of receivables is as follows:

Opening balance	(21,709)	(21,709)
Allowance charged as expense for the year	(49,000)	
Amounts written off		
Closing balance	(70,709)	(21,709)

All amounts in trade debtors which are post due have been included in the allowance for impairment. All other trade debtors are expected to be received when due.

Note 6: Other current assets		
Accrued income	556,665	74,745
Prepayments	136,537	142,377
Deposits	29.915	14,543
	723,116	231,665
Note 7: Property, plant and equipment		
Buildings on freehold land – at cost - refer note	601,243	601,243
Buildings on leasehold land – at cost	465.531	465,531
Renovations – at cost	463,133	356,120
Accumulated depreciation	(524,426)	(459,548)
	1.005.482	963,346
	7,000,000	0.00 0.10
Furniture, plant and equipment - at cost	1,312,620	1,179,423
Accumulated depreciation	(965,147)	(725,285)
	347,473	454,138
	5-17,47-5	
Motor vehicles – at cost	342,383	348,081
Accumulated depreciation	(132.073)	(78,061)
	210.310	270,020
	2.0,2.0	ar ajana
Leased machines and equipment - at cost	92,693	92,693
Accumulated depreciation	(43.060)	(26,931)
	49.633	65,762
Total Property, Plant and Equipment	1,612,899	1,753,267
Not yet received		

tal Buildings on freehold land includes a property at 59 Walters Road, Osborne Park, WA which is held and used by NDS under a deed of trust in which NDS and the Lotteries Commission of Western Australia are tenants in common (refer to note 20 for further details of the beneficial interests of the Lotteres Commission of Western Australia). As it is the intention of NDS to continue to hold and use this property at least until the expiration of the deed of trust, the building has been recognised as an asset of NDS subject to the contingent liability disclosed on note 20.

FOR THE YEAR ENDED 30 June 2010

Mote 7: I	Dronanty	plant and	equipment	loost	descent of the same
PRODE /: I	ггоренцу,	plant and	CONTRACTOR AND ADDRESS OF THE PARTY OF THE P	ceome	mween

Note 7: Property, plant and equipment (continued)				
	2010	2010	2010	2010
(b) Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year.	Land, buildings and renovations	Furniture, plant and equipment	Motor vehicles	Leased machines and equipment
beginning and the end of the current mantial year	\$	s	s	\$
Opening Balance Additions - cash consideration Additions - make good and lease incentives	963,346 23,814 83,351	454,139 74,469	270,020 74,326	65,762 :
Recoverable amount write downs Disposals		7,542 (7,542)	4,230 (75,533)	:
Depreciation and amortisation expense Closing Balance	1,005,482	(181,135) 347,473	(62,733) 210,310	(16,129) 49,633
Note 8: Payables		2010 S		2009 S
CURRENT		3		3
Unsecured liabilities:				
Creditors and accrued expenses		446,929		476,728
GST payable		675,848		1,885,910
Employee benefits payable		73,305		34,457
Provision for annual leave		342,425		257,345
		1,538,507		2,654,439
Note 9: Interest bearing flabilities CURRENT				
Lease liability		19,622		18,314
Credit card		88,596 108,218		53,229 71,543
NON-CURRENT		100,010		,
Lease liability		25,315 25,315		44,889 44,889
Note 10: Provisions				
CURRENT				
Provision for long service leave		35,513		22,882
Lease incentive liability		20,175		
Companion Card refunds		500		10,470
MOM CHICAGO		56,188		33,352
NON-CURRENT		445.774		404.050
Provision for long service leave		145,731		101,058
Lease incentive liability		21,085		
Provision for makegood		51,900 218,716		101,058
		210,776		101,038

The lease incentive liability relates to payments received from the lessor as a contribution towards the fit out costs of leased premises in Victoria and New South Wales. The incentive is treated as an asset in the books of National Disability Services together with a corresponding liability in the event that the company decides to leave the premises prior to the expiry of the lease. Amortisation on the assets is charged to depreciation over the life of the lease. The lease incentive liability is treated as a reduction in the company's rental expenses on a straight line basis over the life of the lease.

A make good liability has been recognised in respect of the premises in Northern Territory, Victoria and New South Wales. This provision represents an estimate for the costs of removing the company's fixtures & fittings at the expiry of the lease term for each of the leased premises.

FOR THE YEAR ENDED 30 June 2010

	2010	2009
	\$	\$
Note 11: Unearned revenue		
CURRENT		
Membership fees in advance	351,316	526,045
Income in advance - Grants	29,773,830	25,715,629
Income in advance - Other	91,225	143,901
	30,216,372	26,385,575

(a) Administered Funds

Unearned revenue under income in advance - grants, includes funds relating to projects administered on behalf of external third party organisations. These funds do not form part of NDS's operational revenue however, in some cases, NDS receives an administration fee for the management of the funds, or specific projects relating to these funds.

Administration and project management fees earned managing these external third party organisations funds during 2010 were \$300,000 (2009; Snilt.

The total amount of unearned revenues being managed on behalf of external third party organisations is \$17,905,434 (2009: \$17,038,518).

Unearned revenue for grants to NDS is released into the profit and loss against project expenses as they are incurred,

Note 12: Employee information The aggregate employee benefit liability recognised and included		
Payables (Note 8)	415.730	291,802
Provisions (Note 10)	181,244	123,939
Aggregate employee benefit liability	596,974	415,741
raggi egate employee deficit natinity	230,374	415,741
Number of employees at year end	79	68
Note 13: Reserves		
Capital Reserve	515,000	515,000
Contingency Reserve	33,036	33,036
Communications Reserve	50,000	50,000
Hilarie Moore Reserve	100,000	100,000
Management system reserve	12,000	12,000
Overseas Aid Policy Officer Reserve	50,810	50,810
General Reserve	32,010	32,010
Workforce Planning Reserve		
Professional Development Reserve	38,709	50,000
Staff Awards Reserve	20,000	20,000
	851,565	862,856
(a) Capital Reserve		
Nature and purpose of reserve The Capital reserve is used to record the cost of property, plant and equipment expended out of government grants.		
Movements in reserve		
Opening balance	515,000	515,000
Transfers from retained surplus		
Transfers to retained surplus		
Closing balance	515,000	515,000

FOR THE YEAR ENDED 30 June 2010

	2010 S	2009 S
Note 13: Reserves (continued) (b) Contingency Reserve	*	,
Nature and our pose of reserve The Contingency reserve is formed from unallocated membership subscriptions and is used to record transactions associated with monies set aside for special activities and acquisitions.		
Movements in reserve Opening balance Transfers from retained surplus Transfers to retained surplus Closing balance	33,036	33,036
(c) Communications Reserve		
Nature and purpose of reserve		
The Communications reserve has been established to upgrade information technology, publications and other forms of communication.		
Movements in reserve Opening balance Transfers from retained surplus Transfers to retained surplus Closing balance	50,000	50,000 - 50,000
(d) Hilarie Moore Reserve		
Nature and purpose of reserve		
The Hilarle Moore reserve represents an amount donated by Hilarle Moore, a life member. The interest accumulated from the investment of the donation is to be used to support projects in the Pacific region or as directed by the Board.	Đ	
Movements in reserve		
Opening balance	100,000	100,000
Transfers from retained surplus		
Transfers to retained surplus Closing balance	100,000	100,000
(e) Management system reserves		
Nature and purpose of reserve		
The management systems reserve has been established to record transactions related to Governance and Professional Development. There was no movement in the reserve in the current year.	đ	
Movements in reserve		
Opening balance	12,000	12,000
Transfers from retained surplus		
Transfers to retained surplus		
Closing balance	12,000	12,000

FOR THE YEAR ENDED 30 June 2010

	2010 S	2009 \$
Note 13: Reserves (continued)		•
(f) Overseas Aid Policy Officer reserve		
Nature and purpose of reserve The Overseas Aid Policy Officer reserve is an amount set aside for the purpose of funding the activities of a policy officer to promote overseas aid projects for a period of 12 months.		
Movements in reserve Opening balance Transfers from retained surplus Transfers to retained surplus Closing balance	50,810	50,810 - - 50,810
(g) General Reserve		
Neture and purpose of reserve The General reserve is used to allocate funds for future capital projects.		
Movements in reserve Opening balance Transfers from retained surplus Transfers to retained surplus Closing balance	32,010 - - 32,010	32,010
Workforce Planning Reserve Nature and curpose of reserve The Workforce Planning reserve is formed from unallocated funds with monies set aside for a workforce planning strategy in 2008/09.		
Movements in reserve Opening balance Transfers from retained surplus Transfers to retained surplus Closing balance	<u>:</u>	100,000
(i) Professional Development Reserve Nature and purpose of reserve The Professional Development reserve is formed from unallocated funds with monies set aside for professional development for WA staff.		
Movements in reserve Opening balance Transfers from retained surplus Transfers to retained surplus Closing balance	50,000 - (11,291) 38,709	50,000

FOR THE YEAR ENDED 30 June 2010

	2010	2009
Note 13: Reserves (continued)	s	\$
© Staff Awards Reserve Nature and purpose of reserve The Staff Awards reserve is formed from unallocated funds with monies set aside for staff awards for WA staff. Movements in reserve Opening balance	20,000	20,000
Transfers from retained surplus Transfers to retained surplus Closing balance	20,000	20,000

FOR THE YEAR ENDED 30 June 2010

Note 14: Company details

The Company operates within the disability field within Australia.

The company is a public company limited by guarantee. The registered office and principal place of business of the company is ACROD House, 33 Thesiger Court, Deakin ACT.

The principal place of business is:

National Office ACROD House 33 Thesiger Court DEAKIN ACT 2600

NDS ACT Division ACROD House 33 Thesiger Court DEAKIN ACT 2600

NDS NSW Division Level 4 60 Pitt Street SYDNEY NSW 2000

NDS NT Division

Level 1, Suite 5, 43 Cavenagh Street,

DARWIN, NT, 0801

NDS OLD Division Suite 9, Level4 Lutwyche City Shopping Centre 543 Lutwyche Road Lutwyche, QLD 4030 NDS SA Division Ground Level, Building 4 32-46 Sir Donald Bradman Drive MILE END SA 5031

NDS TAS Division 2 / 221 Macquarie Street HOBART TAS 7000

NDS VIC Division 10 / 369 Royal Parade PARKVILLE VIC 3052

NDS WA Division Unit 1, 59 Walters Drive OSBORNE PARK WA 6017

FOR THE YEAR ENDED 30 June 2010

Note 15: Economic dependency

The Company receives significant financial support from the Commonwealth Department of Families, Community Services and Indigenous Affairs.

The ACT Division receives significant financial support from the ACT Government, Department of Disability, Housing and Community Services.

The NSW Division receives significant financial support from the NSW State Government (Department of Ageing, Disability and Home Care).

The Northern Territory Division receives significant financial support from the Northern Territory Department of Health & Families

The Queensland Division receives significant financial support from the State Department of Disability Services Queensland.

The South Australian Division receives significant financial support from the South Australia Department for Families and Communities.

The Tasmania Division receives significant financial support from the Tasmanian Department of Health & Human Services.

The Victorian Division receives significant financial support from the Department of Human Services (Victoria)

The Western Australian Division receives significant financial support from the WA State Government.

	2010 S	2009 S
Note 16: Auditors' remuneration		
Remuneration of the auditors for:		
 auditing the financial report of the Divisions 	11,718	50,426
 auditing the financial report of NDS Limited 	48,285	37,938
 other services 	<u>.</u>	
	60,003	88,364
Note 17: Capital and leasing commitments		
(a) Finance lease commitments		
Payable:		
- not later than 1 year	21,772	21,190
- later than 1 year but not later than 5 years	26,314	47,397
Minimum lease payments	48,085	68,587
Less future finance charges	(3,149)	(6,654)
Total lease liability	44,936	61,933
resultings the met	44,630	01,033

The National Office in ACT has one finance lease for a Konica photocopier which expires in November 2011,

NSW have two leases with Fuji Xerox for Photocopiers - the leases commenced 13 February 2009 for 48 months (expires 12/02/2013).

The NT Division has one finance lease with Fuji Xerox for a photocopier which expires in February 2013

(b) Operating lease commitments	2010	2009		
Payable:	\$	\$		
- not later than 1 year - later than 1 year but not later than 5 years	361,514 657,996 1,019,510	426,028 855,092 1,281,120		

FOR THE YEAR ENDED 30 June 2010

(b) Operating lease commitments (cont'd)

NSW Division leases office premises and car spaces at the address shown in Note 14 above (expires April 2012 with an option to extend for three years until April 2015). Rent is subject to a 3% annual increase, from the anniversary date

The NSW Division has a 20 month sublease of Level 10 60 Pitt Street with Apex Consulting (expiring 29 September 2010).

The NT Division leases office premises shown in Note 14 above (expires 29 February 2012 with an option to extend for three years until February 2015). Rent is subject to an increase by CPI (Darwin) annually on the anniversary of the tenancy

The Queensland Division leases office space at the address shown in Note 14 above (expires in June 2010).

The South Australian Division leases office premises at the address shown in Note 14 (expires 1 September 2013 with an option to extend for five years until April 2018). Rent is subject to an annual CPI (for Adelaide) increase on the anniversary of the tenancy

The Tasmanian Division has a rental lease with Lock Developments Pty Ltd to provide office accommodation and parking re 1/221 Macquarie Street Hobart. The lease expires on 1 December 2011. Rent is subject to an annual increase on 1 December each year by CPI (Hobart).

The Division entered into a second a rental lease with Look Developments Pty Ltd to provide office accommodation at the address shown in Note 14 above. The lease expires on 1 December 2012. Rent is subject to an annual increase on 1 December each year by CPI (Hobart).

The Victorian Division leases office premises and car spaces on a 5 year term at the address shown in note 14 above (expires 28 February 2014). Rent is subject to annual fixed percentage increase of 3.75% on the anniversary date (1 March).

The Company has an agreement for 'Programmed Maintenance Services' for the maintenance of ACROD House in Canberra ACT. This agreement expires in November 2012.

Receivable:

- not later than 1 year	33,000	7,500
- later than 1 year but not later than 5 years	41,589 74,589	7,500

The Company has a rental lease with Focus ACT Incorporated to provide office accommodation. The lease was renewed on the 3 October 2009 for a further 3 years under the terms and conditions of the original agreement.

FOR THE YEAR ENDED 30 June 2010	2010 S	2009 S		
Note 17: Capital and leasing commitments (continued) (c) Capital expenditure commitments Payable:				
- not later than 1 year - later than 1 year but not later than 5 years				
Note 18: Cash flow information	2010	2009		
(a) Reconciliation of cash Cash at the end of the financial year as shown in the Cash assets	\$ 34,037,592 34,037,592	\$ 30,959,093 30,959,093		
(b) Reconciliation of net cash relating to operating activities to net surplus				
Net surplus	631,794	613,767		
Non-cash flows in operating surplus: Gain/Loss on disposal of plant and equipment	1,303	(12.582)		
Depreciation and amortisation	342,525	293,272		
Impairment of receivable assets	49,000			
Reduction in lease incentive & makegood flabilities Changes in assets and liabilities:	(7,692)			
Receivables	(123,671)	(964,699)		
Other current assets	(491,451)	98,864		
Payables	(1,080,565)	1,735,425		
Unearned revenue	3,830,797	18,363,530		
Provisions Transfer to reserves	47,334	74,855		
Net cash relating to operating activities	3,199,373	20,202,432		

FOR THE YEAR ENDED 30 June 2010

(c) Unused credit facilities

The Company has two American Express credit cards which are standard charge cards with no credit limit.

The company has a NAB Business Card facility of \$100,000 which is secured by a National Company Term Deposit. There are currently 20 Business Credit Cards held by NDS staff. The unused balance of the NAB Business Credit Card facility is \$50,415 and is held by the company as a whole.

Note 19: Subsequent Events

The financial report of the Company was authorised for issue on the date that the Directors' Report was sloped by the directors.

Note 20: Contingent Liabilities

in October 2005, Unit 3 at 59 Walters Road, Osborne Park was purchased for \$260,000. The Lotteries Commission contributed \$130,000 towards the cost of these premises.

A Deed of Trust has been drawn up in relation to this work with the following terms

- (i) The Trustee (National Disability Services WA) holds the property on Trust for itself and the Lotteries Commission as tenants in common in respect to the number of undivided shares as specified in the Deed schedule
- (ii) The undivided share to the Lotteries Commission will be 130,000/260,000
- (iii) The term of the Deed is 15 years. At the end of the term (2020) the Lotteries Commission's beneficial interest in the property will revert to National Disability Services WA.

The written down value of this property as at 30 June 2010 was \$229,125 (2009: \$229,667)

	2010 S	2009 S		
Note 21: Key Management Personnel Compensation				
Short term benefits	1,043,862	920,194		
Total Compensation	1,043,882	920,194		

Note 22: Related Parties

Related party transactions

Transactions between related parties are on normal terms and conditions no more favourable than those available to other persons unless otherwise stated.

During the year a company controlled by Gordon Trewern, NDS National Board member, provided the following financial services for \$ 15,676 (2009: \$15,073). No amounts were outstanding at year end in respect of these services.

Financial services provided during 2009/10 include:

- 1. Payroll and accounting services;
- 2. Initial processing of payments and receipts up to preparation of monthly and annual financial reporting
- 3. Monthly financial reports, analysis and verbal presentation to State Committee;
- 4. Acquittat of grants to various funding bodies and completion of BAS returns; and
- 5. Other strategic and financial support as required.

FOR THE YEAR ENDED 30 June 2010

Note 23: Financial Risk Management

(a) Financial Risk Management

Financial Risk Management Policies

The Company's principal financial instruments comprise cash at bank, receivables and accounts payable. These financial instruments arise from the operations of the Company. The Company does not have any derivative instruments at 30 June 2010. It is, and has been throughout the period under review, the Company's policy that no trading in financial instruments shall be undertaken.

Financial Risk Exposures and Management

The main risks arising from the Company's financial instruments are interest rate risk, liquidity risk, and credit risk. The policies for managing each of these risks are summarised below.

Interest rate risk

The Company's exposure to market risk for changes in interest rates relates primarily to the Company's holdings of cash and cash equivalents. The Company's policy is to manage its interest income is through regularly reviewing the interest rate being received on cash and cash equivalents and comparing this return to the market.

Liquidity risk

The Company has no external funding or facilities in place. The Company manages its liquidity to ensure that it has sufficient cash and cash equivalent holdings to meet all short, medium and long term requirements.

Credit risk

The Company does not provide credit. With respect to credit risk arising from the other financial assets of the Company which comprise cash and cash equivalents, the Company's exposure to credit risk arises from default of the counter party, with a maximum exposure equal to the carrying amount of these instruments. The Company does not have any material credit risk exposure to any single receivable or group of receivables under financial instruments entered into by the Company. The Company manages credit risk by maintaining cash deposits with established financial institutions.

(b) Net fair values

The net fair value of financial assets and liabilities approximates the values shown in the statement of financial position and the notes thereto.

NATIONAL DISABILITY SERVICES LTD - ACN 008 445 485

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2010

Note 23: Financial Risk Management (continued) (C) Financial Instrument Composition and Maturity Analysis

Dearing Total 2009	,	30,959,093	748 325	85.543	51,792,961		2,654,435	116,432	2,770,867	
	2010	,	34,037,592	822.996	166,452	35,027,040		1,538,507	133,533	1,672,040
	2000	,	1,175,984	748,325	85,543	2,009,852		2,654,435		2,654,455
Non-interest	2010 s	,	786,865	822,996	166,452	1,776,313		1,538,507		1,538,507
est rate, to 5 years	2009	,	81,585			81,585			44,889	44,889
Fixed interest rate, maturing 1 to 5 years 2010 2009	2010	,	•		٠				25,315	25,315
est rate, thin 1 year	2009	,	8,258,208	•	•	8,258,208		٠	18,314	18,314
Fixed interest rate, maturing within 1 year 2010 2009	2010		22,547,449			22,547,449			19,622	19,622
rest rate	2009		21,443,317			21,443,317		•	53,229	53,229
Variable inte 2010	2010 S		10,703,278			10,703,278		٠	88,596	88,596
average prest rate	2009 %		3.24	e/u		' '		n/a	14.29	'
Weighted average effective interest rate	2010		5.43	e,u	n/a			E/A	15,49%	
		Financial assets:	Cash at bank	Receivables	Other financial assets	Total financial assets	Financial liabilities	Payables	interest bearing liabilities	Total financial liabilities

Payables are expected to be paid as follows:

\$

Within 3 months
3 months
4,538,507

2010 \$ \$ 1,538,507 257,345 1,538,507 257,345 257,345

